

A large, white, bold letter 'B' is centered on the right side of the page. The background is a gradient of blue, transitioning from a lighter shade on the left to a darker shade on the right. The background is covered with a pattern of overlapping circles of various sizes and shades of blue, creating a bokeh effect. The letter 'B' is cut out, revealing the background pattern behind it.

B

SECTION

B.1. Organisational Overview

OUR VISION

The Economic Development Directorate's strategic vision, as articulated in its Strategic Plan 2013-2016, is that the ACT is a vibrant and diverse economy and is a great place to do business, visit and live.

MISSION AND VALUES OF THE AGENCY

Our vision is underpinned by our operating principles, which are to:

- operate with the highest levels of integrity, modelling ethical behaviour and upholding the ACT Public Service values of Respect, Integrity, Collaboration and Innovation and the Code of Conduct;
- apply expert knowledge and understanding of economic drivers and business parameters to:
 - inject economic development considerations into government policy development processes and priorities;
 - foresee implications for business and investment confidence; and
 - assess economic value and community benefit arising from assets, infrastructure, programs and services;
- proactively engage with stakeholders and collaborate with key service delivery partners;
- leverage relationships and partner with ACTPS agencies, business and community sectors;
- apply best practice environmental management principles and urban development expertise; and
- be a core delivery agency – geared for quality, cost effective outcomes via timely and professional delivery of programs, projects and services.

OUR ROLE

During the reporting period, the primary purpose of the Economic Development Directorate was to contribute to the economic and social development of the Canberra region, through facilitating productivity growth, securing jobs and delivering infrastructure, and through these, to improve the Territory's economic performance and the wellbeing of its people.

FUNCTIONS AND SERVICES OF THE DIRECTORATE

The Directorate enhances economic, business and social development in the Territory and responds to changed economic circumstances by:

- developing and growing emerging enterprises, entrepreneurs and sectors to expand our economic base and grow local employment;
- promoting Canberra to the region, the nation and the world to attract tourism and business investment;
- attracting foreign investment and skills through niche programs for foreign investors and skilled and business migrants;
- growing our export capabilities, including partnering with our universities to support their growth and international outreach;
- nurturing grass-roots sports and elite athletes to solidify our reputation as a centre of regional sporting excellence;
- producing major events for our city and managing significant sports and event infrastructure; and
- leveraging our land advantage and infrastructure to transform Canberra into a dynamic, creative city of the future that is a preferred location for people to work, live and visit.

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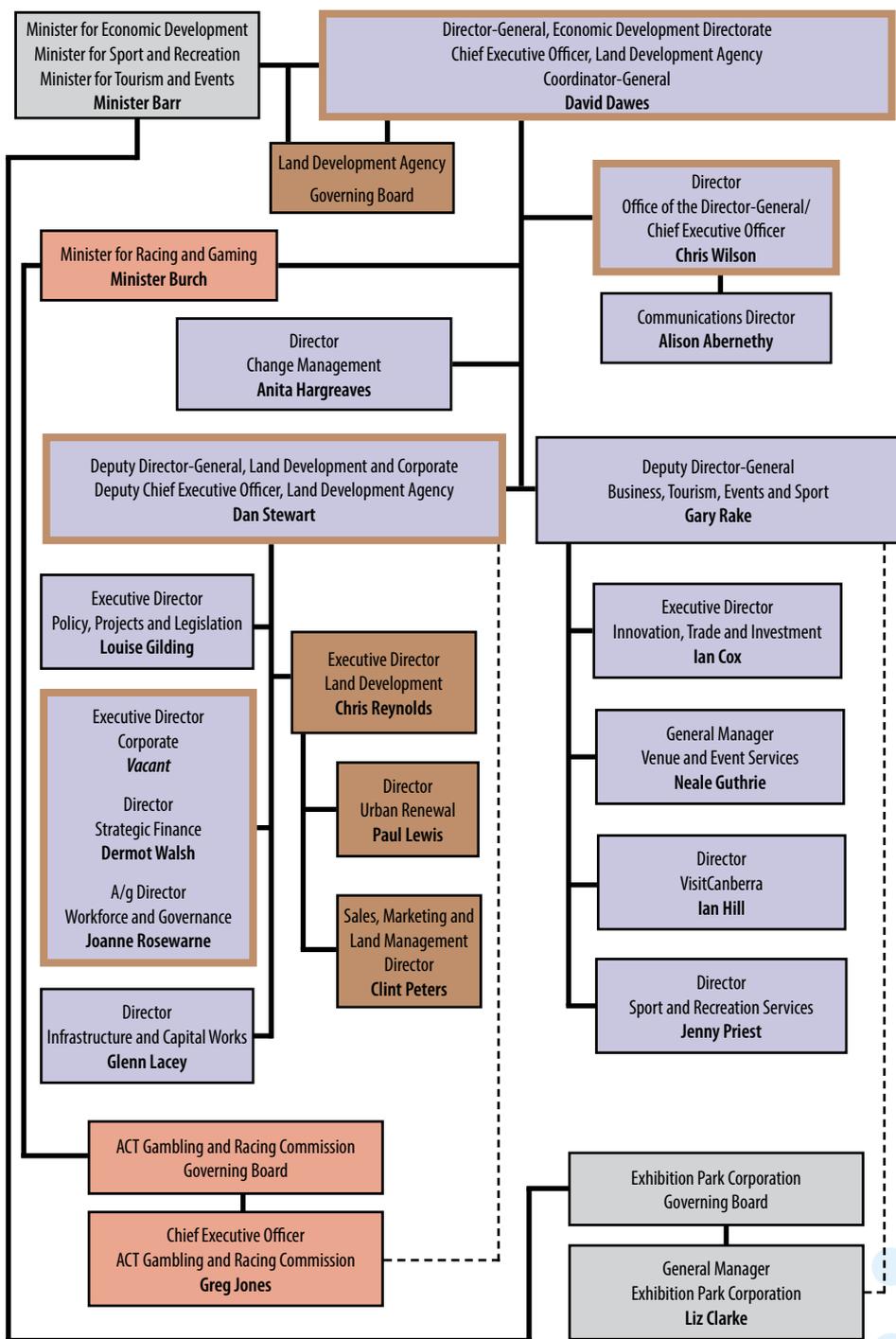
STAKEHOLDERS

Our primary client is the ACT community. We engage with the ACT community on a variety of issues reflecting, the diversity of the Directorate's operations. Topics of engagement vary from land release to sporting events and facilities, celebrations of Canberra's seasons and unique tourist attractions. For further information on the Directorate's community engagement program see section B.3.

Our primary stakeholder is the ACT Government. The Directorate is responsible for providing advice to Government, reporting quarterly and annually on outcomes and key performance indicators to the Minister for Economic Development, Minister for Sport and Recreation, Minister for Tourism and Events, and the Minister for Racing and Gaming. During the reporting period our stakeholders included (in no particular order):

- Katy Gallagher MLA, Chief Minister;
- Andrew Barr MLA in his ministries of Economic Development; Sport and Recreation; and Tourism and Events;
- Joy Burch MLA as Minister for Racing and Gaming;
- Cabinet;
- ACT Legislative Assembly;
- the Head of Service;
- other ACT Government Directorates;
- ACT residents;
- Community Councils and groups;
- industry and business institutions;
- ACT, Commonwealth and other State and Territory Government agencies and councils;
- Ministerial Councils;
- statutory and non-statutory Boards and Committees;
- media; and
- suppliers and contractors.

OUR STRUCTURE – AS AT 30 JUNE 2014



Represents the areas of the Directorate covered in this report.

 Represents other agencies within the Economic Development Portfolio (the Land Development Agency, Gambling and Racing Commission and Exhibition Park Corporation) that produce separate Annual Reports.

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ORGANISATIONAL ENVIRONMENT

During 2013-14 the Directorate reported to Mr Andrew Barr MLA, the Minister for Economic Development, the Minister for Tourism and Events, and the Minister for Sport and Recreation. The gambling and racing policy functions of the Directorate reported to Ms Joy Burch MLA in her capacity as the Minister for Racing and Gaming.

As at 30 June 2014, the Economic Development portfolio consisted of the following business units and statutory entities:

- Land Development and Corporate Division;
- Business, Tourism, Events and Sport Division;
- Land Development Agency¹;
- Exhibition Park Corporation¹; and
- ACT Gambling and Racing Commission¹.

PLANNING FRAMEWORK

Strategic Plan: July 2013 – December 2016

The Directorate's Strategic Plan 2013-16 was developed through a series of planning workshops between the Minister and agency executives. The Plan was initiated in July 2013. The Strategic Plan can be found in the About Us section of the Directorate's website www.economicdevelopment.act.gov.au.

ORGANISATIONAL CHANGE

During 2013-14, the Economic Development Directorate undertook a comprehensive review of its structure and operating environment.

As a result, the Directorate was realigned from a three division structure to a two division structure. A new Business, Tourism, Events, and Sport (BTES) Division was established to further integrate business development with tourism, events and sport, and to better align ACT functions with the new Commonwealth Government arrangements where trade, investment attraction and tourism are the responsibility of one Minister. The other new division, Land Development and Corporate, was established to further integrate policy with the major projects and Office of Coordinator-General functions to provide greater links between policy and implementation, and to improve economic development and land development outcomes.

The new Directorate structure was implemented in May 2014.

Economic Development Directorate (EDD) Governance and Structure

The Directorate's governance arrangements include the Land Development Agency (LDA) Statement of Governance Arrangements, which reflects the accountabilities of the Land Development Agency Board and Chief Executive Officer under ACT legislation, sets out the ACT Government's governance, policy and reporting requirements for the LDA and formalises the relationship between the LDA and the Economic Development Directorate.

¹ Statutory entities prepare their own Annual Report

A Memorandum of Understanding (MoU) between the Directorate and the LDA operationalises arrangements between the LDA and the Directorate.

Information regarding governance arrangements, including the MoU, can be found in the About Us section of the Directorate's website www.economicdevelopment.act.gov.au.

During 2013-14, the Directorate had a MoU in place with the ACT Gambling and Racing Commission to provide strategic human resource services and support.

Further information about governance of the Directorate can be found in section C.1 of this report.

AGENCY PERFORMANCE

The table below provides a brief description of the Directorate's performance against the 2013-14 priorities as listed in the 2013-14 Budget Papers. For further information on the Directorate's performance against strategic indicators and output classes see section B.2 and the Statement of Performance located at section F.6.

Priority	Achievement at a glance against priority
Implementing the Government's <i>Growth, Diversification and Jobs: a Business Development Strategy for the ACT</i> , which includes a range of programs that support private sector development.	<p>The Directorate supported the Strategy through the provision and analysis, policy advice and coordination of progress reporting. In particular the Directorate contributed through the development of guidelines for dealing with unsolicited investment proposals requiring ACT Government facilitation.</p> <p>An implementation report was delivered for the first twelve months of the Strategy. The report was presented to the Legislative Assembly in September 2013.</p> <p>For further information on the Strategy and its progress to date visit www.business.act.gov.au.</p>
Implementing Phase III of the Government's <i>Affordable Housing Action Plan</i> , with a focus on reducing house and unit price pressures.	Implementation of initiatives to improve housing continued in 2013-14, including via projects such as Common Ground development; facilitating residential development of small club sites; community consultations regarding the possible redevelopment of the former Higgins Primary School site; and readying the release of land for short term accommodation in Lyneham and at Exhibition Park in Canberra.
Developing a longer term Land Release Program to reflect market demand and enhance urban intensification outcomes, to support affordable and sustainable development of the ACT.	Each year the ACT Government prepares an indicative longer term Land Release Program setting out the Government's intended program of residential, commercial, industrial and community land releases. The program looks forward to the next four years and takes into consideration market conditions and Government priorities.
Delivering a brand strategy to shape and promote the Canberra region's comparative advantage, to attract skills, tourism and events, and business and investment.	The Brand Canberra project was revealed in November 2013. Brand Canberra provides a platform for people to better understand and engage with Canberra as a place to live, work, invest, study or visit.

Priority	Achievement at a glance against priority
<p>Securing an international carrier to provide direct international flight services for the Canberra region, to boost tourism activity and grow visitor numbers.</p>	<p>VisitCanberra, in conjunction with the Canberra Airport Group, led a project to attract direct international air services from New Zealand and from Singapore. Business cases were presented to airlines to highlight Canberra (and regional) opportunity for potential services on the Trans-Tasman route.</p>
<p>Implementing priorities and milestones to increase and enhance our local sportsgrounds and facilities across the Territory.</p>	<p>Significant resources were allocated to the upgrade of playing surfaces, irrigation systems and amenities.</p>
<p>Investigating the co-location of racing codes.</p>	<p>Following a select tender process, Deloitte Access Economics was engaged in November 2013 to investigate the feasibility of co-location of ACT racing clubs. The Directorate is working with Deloitte and key stakeholders to finalise the report prior to its consideration by Government.</p>
<p>Delivering major events, including Floriade, Floriade NightFest and the Enlighten Festival.</p>	<p>Floriade and Floriade NightFest 2013 were successfully delivered, exceeding targets for economic impact and record attendance for NightFest.</p> <p>The fourth Enlighten event was successfully delivered, working in collaboration with twelve national attractions.</p>
<p>Delivering a range of infrastructure projects to support the Land Release Programs.</p>	<p>Major ongoing construction works in the Molonglo Valley, including John Gorton Drive Stages 1D and 2A, the Uriarra Link Road and the North Weston road intersections were progressed.</p> <p>A consolidated Molonglo earthworks strategy was developed. The strategy identifies the timing and quantity of earthworks which will be available and/or required for various Molonglo 2 and Stromlo Forest Park projects to allow for planning and development strategies to be prepared.</p>

2014-15 PRIORITIES

Strategic and operational priorities to be pursued in 2014-15 include:

- providing targeted programs and funding to help existing and potential local businesses respond to the impact on the local economy caused by the Commonwealth's expenditure and employment cuts;
- continuing to develop and implement partnerships to support the establishment of direct international flights into Canberra;
- consolidating Brand Canberra and continuing to promote the development of strategies to enhance its adoption as a readily recognisable and marketable brand for the ACT;
- supporting commercial innovation and the export performance of ACT businesses through targeted programs and support, including greater in-market activity delivered through Digital Canberra and increased resourcing for the CBR Innovation Network;
- continuing to implement the Government's *Growth, Diversification and Jobs: A Business Development Strategy for the ACT* including a range of programs that support private sector development;
- continuing to develop and implement strategies to increase overnight visitor expenditure in the ACT from \$1.8 billion to \$2.5 billion per annum by 2020;
- progressing policy to guide the redevelopment of the Northbourne Avenue corridor in tandem with the delivery of light rail;
- progressing key elements of the City to the Lake vision, including design of the West Basin public realm, the arterial roads concept design, developing options for a new Canberra Theatre and progressing the financial business case for the Australia Forum;
- implementing relevant aspects of the Government's economic stimulus program through the acceleration of land release and associated civil works infrastructure at Moncrieff;
- delivering major events, including hosting three International Cricket Council Cricket World Cup matches at Manuka Oval, seven AFC Asian Cup matches at GIO Stadium Canberra, Floriade, Floriade NightFest and the Enlighten Autumn Festival;
- guiding the delivery of infrastructure to support the development of low cost tourist accommodation at Exhibition Park in Canberra;
- contributing to the health and social wellbeing of the community through targeted programs to support the ACT's high levels of adult and child sport participation;
- delivering a range of infrastructure projects in Tuggeranong, Molonglo and Gungahlin to support the Land Release Program, the sporting community and the Territory's economy;
- continuing to implement Phase III of the Government's *Affordable Housing Action Plan*, with a focus on reducing house and unit prices and rent pressures; and
- developing a longer term Land Release Program to reflect market demand, enhance urban redevelopment outcomes, respond to changes in the economic climate and support affordable and sustainable development in the Territory.

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OUTLOOK

In July 2014 the Chief Minister announced changes to the Administrative Arrangements, creating the Chief Minister, Treasury and Economic Development Directorate. The new Directorate brings together the former Chief Minister and Treasury Directorate, the Commerce and Works Directorate, the Economic Development Directorate, artsACT (from the Community Services Directorate), and ACT Property Group (from the Territory and Municipal Services Directorate).

Further information on future priorities can be found in the Chief Minister and Treasury Directorate's Annual Report.

Further information may be obtained from:

Director, Office of the Director-General

Phone: (02) 6205 2697

B.2. Performance Analysis

In 2013-14 the Directorate focussed on working towards delivering key strategic priorities identified in the Directorate's Strategic Plan 2013 – 16, building internal capability and capacity, and enhancing systems and processes to support high performance across the Directorate. The strategic priorities for 2013 – 2016 include:

Liveability and opportunity

Better public services through enabling the community and businesses to better connect with Government and through reducing red tape (implementing Red Tape Reduction Panel initiatives).

Growing the economy

Delivering a compelling brand strategy (*Brand Canberra*) to shape and promote the Canberra region's comparative advantage to attract skills, tourism and events, business and investment.

Boosting tourism activity and growing visitor numbers through facilitating international flight services for Canberra and the region and through implementing the *Tourism 2020 Strategy*.

Building on the legacy of the Canberra Centenary by investing in events that provide economic benefits to the city.

Fostering growth, economic diversification and job creation through implementing the *Growth, Diversification and Jobs: a Business Development Strategy for the ACT*.

Attracting foreign investment through implementing *INVEST in Canberra* and attracting skilled and business migrants.

Growing our export capabilities, including partnering with our universities.

Supporting the development of emerging enterprises, entrepreneurs and sectors.

Promoting Canberra as a digital city and supporting the National Broadband Network roll-out across the Territory.

Providing affordable housing options through the implementation of the *Affordable Housing Action Plan*.

Urban renewal

Implementing the City to the Lake Project as part of *The City Plan*.

Developing a longer term approach to programming land release in order to better reflect market demand and enhance urban renewal and redevelopment outcomes.

Long term infrastructure planning to support sustained economic growth of the city.

Improving the accessibility and quality of our local sportsgrounds and facilities including upgrades to Manuka Oval and Stromlo Forest Park and new facilities such as UC Sports Common.

Healthy and smart

Boosting grassroots sports as well as elite sport, promoting physical activity for children, providing recreational opportunities and implementing the *Active 2020 Strategy*.

The following analysis of the Directorate's performance is categorised in order of budget output. Each area has reported individually on their performance. Information, including highlights from the year and a snapshot of accountability indicators from programs/ services delivered in the reporting year is provided below. For further information on achievements against accountability indicators please refer to section F.6 – Statement of Performance.

OUTPUT 1.1 – ECONOMIC DEVELOPMENT POLICY

The Ministerial, Cabinet and Policy Branch delivers key Government policy and project initiatives, while also providing strategic advice to the Minister for Economic Development, the Minister for Sport and Recreation, the Minister for Tourism and Events and the Minister for Racing and Gaming. In particular, the Branch is responsible for coordination and implementation of the *Affordable Housing Action Plan*, Construction Snapshot, and red tape reduction initiatives.

Throughout the reporting period, the Branch worked closely with the ACT Gambling and Racing Commission to deliver on whole-of-government policy and regulatory priorities. The Branch also provided strategic advice on planning and land development issues. Advice provided by the branch is supported by research into current practices, strategic linkages between policy agendas, and new thinking and future trends with a particular focus on growing the economy.

After a restructure in mid 2014, Ministerial, Cabinet and Policy Branch continued its policy work under the new name of Policy, Projects and Legislation Branch. The new Branch, which now includes the Office of the Coordinator-General and Sustainable Land Strategy, provides policy and strategy advice for land release, land development, economic development and gambling and racing; project coordination and facilitation including direct sales and leading cross-government coordination of complex, high value projects; and legislation and compliance policy and advice including legislation reviews and development.

Information on the performance of the Office of the Coordinator-General and Sustainable Land Strategy can be found under Output 1.6.

Infrastructure Plan

The Branch prepared an update to the Government's Infrastructure Plan, which was released in December 2013.

Responsibility for updates to the Infrastructure Plan transferred to the Chief Minister and Treasury Directorate (CMTD) after Government agreed that future updates are to be primarily Budget-orientated in their content.

Construction Snapshots

The Branch prepared two updates to the Construction Snapshot, released in September 2013 and April 2014. The Snapshot lists all of the major projects underway around the Territory and local region.

Economic Development Policy and Project Initiatives

The following policy and project initiatives were undertaken during the reporting period:

- Coordination and implementation of initiatives under Phase III of the *Affordable Housing Action Plan*.
- An implementation report on the first twelve months of the *Growth, Diversification, Jobs: A Business Development Strategy for the ACT* was presented to the Legislative Assembly in September 2013.
- Development of the *ACT Investment Proposal Guidelines for Investors* and the associated guidelines for ACT Government officials. These guidelines provide practical guidance to investors who wish to initiate opportunities for consideration by Government.
- The ACT Government signed a Memorandum of Understanding (MoU) with the ACT Equestrian Association (ACTEA) on 26 May 2014. The purpose of the MoU is to maintain a strong relationship between the ACT Government and ACTEA to promote a more integrated approach to planning for and managing existing future equestrian infrastructure.
- Land Acquisition Policy Framework. The branch supported the implementation of change to the Land Development Agency (LDA) Land Acquisition Policy Framework. The framework is intended to enable the LDA to potentially pursue business opportunities involving the acquisition of land available on the market.

Racing and Gaming Policy

- As part of progressing an ACT Electronic Gaming Machine Trading Scheme, the ACT Government released its *Electronic Gaming Machine Trading Scheme for the ACT* discussion paper in July 2013. Feedback received from industry and other interested stakeholders has helped in the development of a trading scheme model that is currently being considered by the ACT Government.
- Following a select tender process, Deloitte Access Economics (Deloitte) was engaged in November 2013 to investigate the feasibility of co-locating ACT racing clubs. The branch is working with Deloitte and the key stakeholders to finalise the investigation report prior to its consideration by ACT Government. The Minister for Racing and Gaming will inform the Legislative Assembly on the key outcomes from the co-location feasibility study once consultation with industry is completed and the report finalised.

Red Tape Reduction legislation/initiatives

Since the release of *Growth, Diversification and Jobs: A Business Development Strategy for the ACT* in April 2012, the Directorate has overseen the implementation of a range of red tape reduction measures. Many of these initiatives involve the work of other directorates and EDD successfully collaborated across government to facilitate the delivery of the government's priorities in this area.

During 2013-14, the following initiatives were delivered:

- continued support of the Red Tape Reduction Panel with the specific mandate to identify and consider regulations that impose unnecessary burdens, costs or disadvantages on business activity in the ACT. The Panel is chaired by the Minister for Economic Development and includes members from a number of peak ACT business organisations and key government entities. EDD provided the Secretariat for the Panel until February 2014 when responsibility for this function was transferred to the Chief Minister and Treasury Directorate;
- oversight of the 'Fix My Red Tape' website (launched in January 2013) to allow businesses to seek information, provide feedback and identify opportunities for reform at any time of the day;
- abolition of registration labels for light vehicles from 1 July 2013;
- legislative amendments to allow for longer licence terms for a range of licences and registrations issued by the Office of Regulatory Services, under the *Justice and Community Safety Legislation (Red Tape Reduction No 1—Licence Periods) Amendment Act 2013*, which commenced in August 2013;
- development, introduction and passage of the *Gaming Machine (Red Tape Reduction) Amendment Act 2014*. The Act contributes to reducing the regulatory burden in the clubs and hospitality sector;
- policy development to underpin the *Red Tape Reduction Legislation Amendment Bill 2014*, which was introduced in June 2014 – this is an omnibus Bill that includes amendments across a number of government portfolios. Specifically, the Bill will:
 - streamline development application processes for outdoor dining on public unleased land;
 - extend certain licence periods in the casino and racing industry from two to three years to harmonise with arrangements in the *Justice and Community Safety Legislation (Red Tape No1 – Licence Periods) Amendment Act 2013*;
 - reduce administrative requirements relating to signage, display of licences and advertising in certain Acts; and
 - remove the need for duplicate statutory declarations when registering Powers of Attorney.

In early 2014, functional responsibility for red tape reduction was transferred from EDD to the Chief Minister and Treasury Directorate (CMTD) to increase its whole-of-government focus. CMTD established a Regulatory Reform Team, which now has responsibility for coordination of regulatory reform efforts across government.

During the reporting period the Directorate continued to review current practices and legislation to identify areas where regulatory burden can be decreased to improve efficiencies for the community and stimulate business activity.

Highlights in 2013-14 included:

- Implementation of the *Affordable Housing Action Plan Phase III* - Implementation of initiatives to improve housing affordability continued, including via projects such as a Common Ground development and community consultations regarding the possible redevelopment of the former Higgins school site; and readying the release of land for short term accommodation in Lyneham and at Exhibition Park in Canberra.
- Progressing the Government's Business Development Strategy - The Branch supported implementation of the *Growth, Diversification, Jobs: A Business Development Strategy for the ACT*, through the provision of analysis, policy advice and coordination of progress reporting. In particular the Branch contributed through the development of guidelines for dealing with unsolicited investment proposals requiring ACT Government facilitation and policy development of the Canberra Innovation Network.
- Implementation of Racing and Gaming Policy - The Branch continued to implement commitments in the Memorandum of Understanding (MoU) between the ACT Government and ClubsACT with the first progress report released in September 2013. Key achievements included the release of the *Electronic Gaming Machine Trading Scheme for the ACT* discussion paper and making amendments to the *Gaming Machine Act 2004* to reduce unnecessary red tape and improve regulatory arrangements applying to the industry. On December 2013, the ACT Government signed an inaugural MoU with the ACT's racing clubs – the Canberra Racing Club, the Canberra Harness Racing Club and the Canberra Greyhound Racing Club. The MoU outlines the medium to longer term policy objectives shared by the government and the clubs. Many of the policy objectives address the key findings arising from the investigation into the ACT racing industry conducted by the Independent Competition and Regulatory Commission. The Branch engaged Deloitte Access Economics to investigate the feasibility of co-locating the racing clubs. The ACT Government announced its intention to sell ACTTAB in November 2013. In light of the impending sale of ACTTAB, the Branch developed a modern regulatory framework for totalisator activities in the ACT based on best practice regulation. The *Totalisator Act 2014* was passed by the Legislative Assembly on 18 May 2014 and creates the framework for the conduct of totalisators and the regulation of totalisator betting in the ACT.

FUTURE DIRECTIONS

In the 2014-15 financial year, the Policy, Projects and Legislation Branch anticipates:

- preparing two construction snapshots;
- delivering key government economic development policy and project initiatives;
- coordinating and continue to implement the ACT Government's *Affordable Housing Action Plan Phase III*;
- the ongoing review (and reform where necessary) of policy and regulatory settings with the aim of supporting the long term viability of the ACT's clubs and racing industries in line with established Memorandum of Understandings;
- a review of the ongoing effectiveness of amendments introduced by the *Gaming Machine (Club Governance) Amendment Act 2011*;
- reviewing the *Public Baths and Public Bathing Act 1956*;
- publishing the four-year Indicative Land Release Program;
- monitoring demographic and property market indicators, particularly changes to ACT based employment in the Commonwealth public service, and the impact on the demand for housing and office space; and
- continuing to identify sites to meet the needs of the tourist accommodation sector, child care centres, housing for aged persons and affordable housing options.

The Office of the Coordinator-General will continue to deliver some of the ACT Government's highest priority projects, as well as working with the private sector and directorates to coordinate and facilitate proposals to enable significant economic investment in the Territory. Some of the key priorities in 2014-15 include progression of the Eastern Broadacre area in coordination with the Environment and Sustainable Development Directorate, working to leverage development opportunities in the Capital Metro corridor, and continued finalisation of land acquisitions from the Department of Defence. These important urban renewal projects will mark a significant transformation of our city and stimulate economic activity.

Further information may be obtained from:

Executive Director, Policy, Projects and Legislation
Phone: (02) 6205 0740

OUTPUT 1.2 – BUSINESS DEVELOPMENT

Business Development aims to help ACT-based businesses and new entrepreneurs to start, prosper and grow.

Business Development is a services-focused area of the Directorate providing a range of business programs and support to the business community. The Branch delivers a variety of programs, including sector development, the commercialisation of locally generated intellectual property, the internationalisation of businesses, and innovation across the business sector.

Additionally, Business Development supports business advisory, grant funding, skilled and business migration, and trade and export programs.

BUSINESS PROGRAMS DELIVERED IN THE 2013-14 REPORTING YEAR

ACT Screen Investment Fund

The ACT Screen Investment Fund was allocated \$1.8 million over three years in the 2010-11 Budget. The funding period, which was subsequently extended to June 2014 through a funding re-profiling process, has now closed with the full \$1.8 million invested in screen productions.

The Fund has supported the growth and development of the local screen industry by co-investing in market-ready, eligible screen projects with commercial potential undertaken in the ACT.

Twelve project applications were received over three program funding rounds in 2013-14 against the expected target of five. Of these, seven projects were approved totalling \$752,000 in funding provided. This high level of application activity, together with a growing pipeline of potential projects, demonstrates the success of the Fund in stimulating screen production in the ACT. Four projects previously approved projects were completed:

- i. *Story of Australia*;
- ii. *The Boffin*;
- iii. *The Builder and the Bombardier*;
- iv. *From the Bottom of the Lake*; and
- v. The ABC TV series *Code*.

During the year Canberra hosted three pre release screenings of projects supported by the Fund - *From the Bottom of the Lake*, the ABC TV series *Code* and the feature film *Galore*. An official launch for the project *Art + Soul II* was also held in the year.

From the Bottom of the Lake was officially selected to premiere at the 2014 Hot Docs, North America's largest international documentary festival and market held from 25 April to 5 May 2014. *Galore* had its international premiere at the 2014 Berlin International Film Festival held from 5 to 14 February 2014.

While the ABC TV series *Code* is yet to be broadcast in Australia, it has generated considerable interest in the international marketplace and looks set to become a major success for the ABC and the project's investors.

ANU Connect Ventures and Discovery Translation Fund

The Discovery Translation Fund (DTF) is a proof of concept grant scheme established from funding initially provided to The Australian National University (ANU) by the ACT Government in 2004. The investment also contributed to the establishment of an equity Seed Investment Fund which, with the DTF, is managed by ANU Connect Ventures Pty Ltd.

The DTF assists the commercialisation of new innovations and technologies originating from Canberra region public sector research organisations and small commercial ventures, by providing funding to demonstrate key commercial concepts of interest to the market. Unlike similar funds, DTF does not require matched funding and is not repayable.

During 2013-14 the DTF evaluated 28 Expressions of Interest (EOIs) and 15 Full Applications. Of those, 13 were successful in receiving a total of \$815,850.

Thirteen DTF projects were referred to the ANU Connect Ventures Seed Fund during the year, and equity investments were concluded in two DTF-funded companies: Beta Therapeutics Pty Ltd and InterfereX Communications Pty Ltd.

Since it was established, the DTF has evaluated 87 EOIs and 47 Full Applications and awarded funding to 39 entities in the Canberra region for a total of just over \$3 million. The industry sectors that received funding included: IT, Media, Electronics, Communications; Biotech, Pharmaceuticals and Health; Manufacturing and Transport; and Energy and Mining.

As of May 2014, the DTF became fully committed, and no further proposals are being accepted.

Business Online Services (BOS)

Ongoing participation continued in the BOS Management Committee and BOS Business Design Reference Group as part of the ACT Government's participation in the Business Online Services (BOS) Project, a key component of the COAG-endorsed Australian Business Number/Business Names Registration Project. The BOS project aims to reduce red tape by providing a pathway for businesses to access an improved information service, and enable businesses to manage their government-related obligations using a single client account.

A range of potential ACT Government agency Australian Business Account (ABA) related pilot projects have been identified and discussion with relevant agencies has commenced. The functions of the ABA will develop over time as government agencies become involved, increasing its value to businesses. Up until 30 March 2014, ACT Business Licence Information Service (ABLIS) was supported in the ACT by customer service call handling provided by Canberra Connect. From April 2014, customer service support for ABLIS is provided by email.

Following the successful transition of ACT content to ABLIS in 2012-13, enhancement releases to ABLIS functionality continued in 2013-14.

Canberra BusinessPoint

Canberra BusinessPoint is a program funded by the ACT Government to provide a range of information, mentoring and advisory services to the ACT small business sector. This includes advice and support to individuals and businesses to establish and grow businesses in the ACT.

Canberra BusinessPoint is delivered under contract by two external providers. The Canberra Business Council delivered Module 1, which provided advisory services and information for small business ‘intenders’ and relatively early stage firms. Activities included seminars, business viability diagnostics, face-to-face advisory services, ‘business basics’ training and networking support.

The Lighthouse Business Innovation Centre delivered Module 2, which provided more targeted services in entrepreneurship, commercialisation and mentoring for small firms with high growth potential. Activities included advice and support for grant applications and investment preparation and pitching, training related to innovation and commercialisation development.

The Canberra BusinessPoint suite of services continued to be well supported in its various client cohorts. Over the past 12 months, Canberra BusinessPoint provided 95 workshops to 1,614 attendees, networking events with 1,128 attendees and 902 one-to-one client consultations.

In January 2014 a random survey of 50 past ‘business intender’ clients was undertaken. The survey response showed:

- 26 per cent had started trading
- 16 per cent have been trading successfully for more than 12 months
- 26 per cent did not proceed into business
- 32 per cent are still considering business startup

In summary, 42 per cent of the ‘business intender’ clients that have had interaction with Canberra BusinessPoint are now trading.

The Canberra BusinessPoint Awards is an annual event that recognises outstanding achievements in business amongst the companies that have participated in Canberra BusinessPoint programs and services. The event is delivered by the joint providers – Canberra Business Council and Lighthouse Business Innovation Centre.

A judging panel of representatives from the Canberra Business Council, Lighthouse Business Innovation Centre and the ACT Government assessed applications and awarded the category winners as follows:

Category	Winner
Web and Mobile	SimplyShow.Me
Clean and Green	Envirolove
Creative and Design	Handmade Canberra
Micro Enterprise	Ontong Patafta Bernal Football Academy
High Growth	Payme Pty Ltd
Bricks and Mortar	Autolyse

Canberra. Create your future

www.canberrayourfuture.com.au

The ACT Skilled and Business Migration Program undertakes skills attraction activities, which are predominantly delivered online through the *Canberra. Create your future* website and associated social media. In 2013-14, there was a focus on refreshing and enhancing the content on the website to provide better information and assistance on settling and finding work in Canberra. It was also an opportunity to align the look, feel and language of the website with the new CBR branding. The refreshed website was launched on 16 June 2014.

In 2013-14 the website achieved 12,800 unique visitors per month. To supplement the program's online presence and encourage conversation between prospective migrants and new residents, the Program also has a Facebook presence which reached over 8,800 likes in 2013-14.

CollabIT

The ACT CollabIT program is a business development initiative jointly supported by the ACT Government and the Australian Information Industries Association (AIIA). Its objective is to link small and medium sized enterprises (SMEs) with multinational corporations, government purchasers and other stakeholders in the information and ICT sector. CollabIT currently has 170 members.

The program delivers a range of activities and initiatives designed to assist participants to forge new relationships and collaborate to pursue business opportunities that may otherwise be beyond their scale and scope.

In 2013-14, CollabIT delivered 16 networking events including breakfast events, workshops on government tenders and business growth strategies, AIIA Canberra Managers' Forums and two industry trade shows including the Gartner Symposium and Singapore's CommunicAsia. To facilitate active brokering, the CollabIT Program Manager conducted 118 face-to-face meetings, connecting complementary businesses after identifying potential commercial opportunities.

Digital Canberra Challenge

In the 2012-13 Budget, the ACT Government established the Digital Canberra Challenge (DCC) program which was part of *Growth, Diversification and Jobs - A Business Development Strategy*. The DCC seeks to engage ACT innovators and SMEs in the development of new or enhanced digital solutions aimed at improving government services and operations. The program aims to stimulate innovation in electronic and mobile technologies, in turn improve community access to government and public sector services, and deliver productivity-based savings.

The DCC consists of two six-month-long competitions per year, with the program to run for three years. Leading up to each round of the competition, ACT Government directorates, as well as the general public, have the opportunity to describe business process issues that can be addressed or improved through digital technologies. One to two of these 'business challenges' are selected. ACT innovators and SMEs are then invited to submit conceptual solutions to the selected challenges; the best two of these are selected to become the competitors for the DCC competition round. Two collaborative projects are established to develop the selected concepts to proven feasibility/non-feasibility stage.

The first competition round began in August 2013, concluding in March 2014. The two challenges selected for round one were:

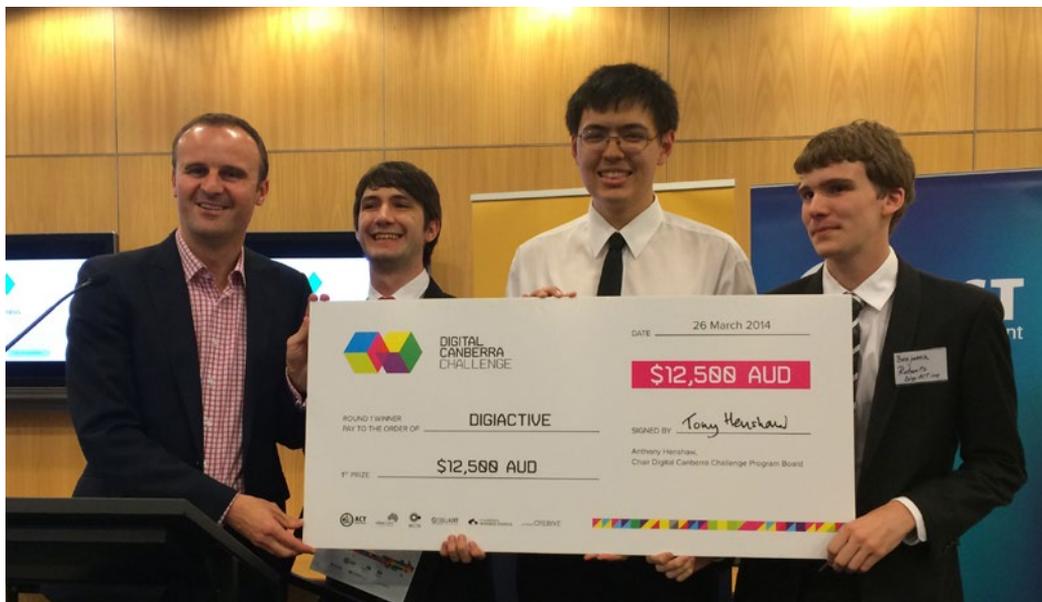
- Quicker Events Approval – make the process of gaining permits and approvals to run music and other cultural events on public land simpler working with Territory and Municipal Services Directorate (TAMS); and
- Easier Scheduling – develop an on-line booking and payment system for ACT Government services working with Justice and Community Services Directorate (JACS).

The successful competitors were DigiACTIVE and Design Managers Australia. Following successful prototype development, where both TAMS and JACS gave positive feedback on the quality of work received, DigiACTIVE was announced as round one winner.

In March 2014, the second round was launched. The two challenges selected for round two were:

- Better Access to Hospital Info – develop an online system to access information about hospital services, facilities and patients; and
- Streamlined ID System – develop a simplified ID system, potentially single ID card to access services in Canberra.

The successful competitors are Imagine Team and Basement Labs. Both competitors are currently working with the relevant Government representatives. Round two of the DCC will conclude in September 2014.



Minister for Economic Development, Andrew Barr MLA awarding the prize to DigiACTIVE, the winners of the 1st round of the Digital Canberra Challenge, 26 March 2014

ACT Chief Minister's Export Awards

The ACT Chief Minister's Export Awards is an important event on the ACT's business calendar highlighting the quality and diversity of exports originating from the ACT. In 2012-13 (the most current data year), the value of goods and services exports totalled \$1.286 billion. This figure represents growth of 3 per cent over the previous year, which compares to a fall of -4.5 per cent at the national level.

This year's awards received 24 applications spread across twelve categories. The Exporter of the Year Award was awarded to Aspen Medical for the third consecutive year.

The ACT category winners progressed to compete at the 51st Australian National Awards held in Melbourne in November 2013. Aspen Medical won the National Award in the category of Health and Biotechnology, a significant achievement given the size and scope of this national category.

Exporters' Network

The ACT Exporters' Network is managed and coordinated by the Canberra Business Council, with base funding of \$170,000 provided by the ACT Government. Its role is to provide private sector leadership to drive trade development in the SME sector, promoting networking and knowledge transfer between accomplished exporting companies and emerging exporters, delivering events including regular breakfast meetings, mentoring services, training programs and seminars as well as referral advice to ACT Government and Austrade export development services and programs.

The Network assists in the promotion and recruitment of companies for the ACT Chief Minister's Export Awards, which recognise excellence in export performance and feed into the National Export Awards.

The ACT Exporters' Network also plays a key role in providing support and guidance for the Government's trade mission program.

Indigenous Business Development

The Directorate continued to work with the Aboriginal and Torres Strait Islander Elected Body (ATSIEB) to identify opportunities to support indigenous enterprise development. The Directorate has focused on liaising with established services to encourage activity in the ACT as well as creating better linkages with the ACT Government business development program environment. This was achieved by:

- Sponsorship of 2013 Indigenous Business of the Year Award. Local family-owned catering company, Bandu Catering were presented the Award at the Canberra and District NAIDOC Week Awards Ceremony and Ball on 6 July 2013.
- Assisting in facilitation of suitable training courses for the Aboriginal Corporation for Sporting and Recreational Activities (ACSRA) to address skill needs and competency gaps to improve strategic and operational planning processes (courses yet to commence).
- Continuing support by Indigenous Business Australia for workshops conducted in the ACT Region (Queanbeyan), which were attended by ACT and NSW businesses.
- The Directorate assisting with the Strategic Board decision to continue ACT Government Supply Nation membership in an effort to enlist more ACT Indigenous businesses.

Innovation Connect

Innovation Connect is a competitive matched-funding grant program that provides funding support of up to \$50,000 for small technology focused businesses and entrepreneurs to accelerate viable, creative ideas along the commercialisation pathway.

Innovation Connect commenced in 2008 and in that time has received over 320 applications requesting over \$9.7 million of funding. Of these, 135 have received funding totalling approximately \$3.5 million, an amount that has also been matched by applicant cash and in-kind contributions. The program has become an important feature of the ACT innovation landscape, helping kick start the growth of many small firms through both early stage funding and mentoring and referral to broader networks.

The Innovation Connect program continues to be well received in the business community and an important source of early stage funding support. As well as the direct support it provides, Innovation Connect also establishes linkages, collaboration and referral of firms to other forms of support such as company mentoring and guidance.

A total of 71 applications were received in 2013-14 with 22 of these awarded funding totalling \$662,000.

The program also has internal provision for 'clean tech' applicants and projects. In 2013-14 seven new 'clean tech' client connections were made, two were funded against the indicative target of three, representing \$100,000 of the total funding awarded in 2013-14.

Investment Promotion

During the reporting year, Business Development worked across Government and with business sector partners to ensure international investors select Canberra as their preferred location.

Launched by the Minister for Economic Development Andrew Barr MLA in December 2013, Invest Canberra is now fully operational as the ACT Government's investment promotion agency.

Promoting Canberra to investors, Invest Canberra will focus on key opportunities in the following sectors:

- Defence and Security Investment;
- Digital Economy and e-Government;
- Health and Sports Science;
- Innovation and Higher Education;
- Space, Satellite and Spatial Sciences; and
- Tourism Infrastructure.

International Student Ambassador Program

The International Student Ambassador Program aims to encourage international students to create new networks intended to enhance their experiences while in Canberra, and in turn assist the Government's trade, migration and investment facilitation objectives. Through the program the student ambassadors participate in a range of activities including political, business, community, cultural and sporting events, making good use of digital technologies and social media channels as a means to communicate broadly with the ACT international student community as well as maintaining connection with the International Student Ambassador Alumni as the network branches across the globe.

The 2013-14 the program inducted 36 international students from 19 countries pursuing study at ACT's tertiary institutions.

With the establishment of StudyCanberra the program was transferred to the Chief Minister and Treasury Directorate in February 2014.

Lighthouse Business Innovation Centre (Lighthouse)

Lighthouse provides business advice, education and training, mentorship and networking opportunities to help new and existing startup, early stage and high growth businesses across a number of industries, including the arts, ICT and design sector. Lighthouse provides a more targeted, higher-value and expert level of programs, advice and consultancy that leverages its established links into Canberra's innovation ecosystem as a business shows potential. Lighthouse's founding sponsors are the ACT Government and Epicorp Limited.

Lighthouse provides a three tiered service model covering Ideas/Attraction, Innovation/Formulation and Enterprise/Implementation.

Lighthouse provides more targeted services in entrepreneurship, commercialisation and mentoring for small firms with high growth potential. It also provides advice and support for grant applications and investment preparation and pitching, training related to innovation and commercialisation development. Over the past 12 months, Lighthouse has provided masterclasses, seminars and clinics under the Canberra BusinessPoint (Module 2) banner. The Festival of Ambitious Ideas held at the CSIRO Discovery Centre was again well attended with 155 people taking part.

Lighthouse highlights in 2013-14 include:

- Sponsorship of TEDx – over 600 participants.
- Lighthouse branded events including Festival of Ambitious Ideas, Start up camp and The Accidental Entrepreneur series.
- Delivery of the Micro Credit loan program.
- Capital Angels screening and presentation events.
- Facilitation of Entry29 founder series events.
- 1,521 YouTube viewings of events hosted by Lighthouse.

National Investment Advisory Board (NIAB)

The Business Development Branch is committed to contributing to a whole-of-government approach on promoting investment into Australia, through participation in the National Investment Advisory Board (NIAB). Meeting twice a year, NIAB consists of representatives from the Australian Government and each jurisdiction, to implement investment priorities agreed by the inter-governmental Senior Officials Trade and Investment Group (SOTIG).

In 2013-14, NIAB endorsed a national framework for investment promotion in a number of industry sectors relevant to the ACT, including Major Infrastructure, Tourism Infrastructure, Digital Solutions and Innovation. The framework will increase the scope for the Australian Government, through Austrade, to collaborate with Business Development and jointly promote ACT investment opportunities to international investors.

National Broadband Network (NBN) and Digital Canberra

In 2013-14 the Directorate continued to work on the promotion of the ACT as a Digital City and is working cooperatively with NBN Co and its contractors to implement the timely rollout of the NBN across Canberra.

It is expected that once NBN construction work currently underway is completed, around 110,000 residences of the approximately 150,000 residences in the ACT will have access to broadband speeds of at least 25Mbps by financial year 2016, exceeding the target in the NBN Strategic Review. Work underway and expected to be completed in the next 18 months includes the upgrade to the TransACT Fibre to the Node (FTTN) network and NBN Fibre to the Premises (FTTP) construction in Gungahlin, Civic and the inner North.

During the reporting period, the Directorate maintained a close working relationship with NBN Co, telecommunication companies, the Australian Government and NBN construction contractors to coordinate issues that might impede the efficient rollout of the NBN in the ACT with relevant areas of the ACT Government. This work has helped facilitate commencement of the NBN rollout in Civic and the inner North during 2013-14, and has supported community and business awareness of the benefits of the NBN through the operations of the ACT Digital Hub and ACT Digital Enterprise.

The Digital Hub at the Gungahlin Library and ACT Digital Enterprise are funded by Commonwealth Government grants of more than \$800,000.

The Digital Hub based at the Gungahlin Library is providing free community workshops and training to improve digital literacy and knowledge of NBN functionality. At the end of May 2014, the Digital Hub had provided 253 free community group training sessions and 663 individual sessions involving more than 1,600 members of the community. The Digital Hub is funded by the Commonwealth until the end 2014.

Over the period, February 2013 to May 2014, ACT Digital Enterprise held 57 events for 1,079 business people and 147 one-on-one sessions for business enterprises. ACT Digital Enterprise is funded by the Commonwealth until the end of 2014.

The Directorate also undertook extensive consultation with the business, research and innovation community and with all ACT Directorates in relation to the development of the Digital Canberra Action Plan, and as a result of this work developed a pipeline of projects for consideration for funding under the program.

National ICT Australia (NICTA)

The ACT Government is a founding member of NICTA and has contributed \$31 million to NICTA since 2002. The level and long term nature of our funding commitment to NICTA is a direct investment in Canberra's innovation and economic future and a key element of the ACT Government's vision for the ICT sector.

NICTA's Canberra Research Laboratory (CRL), arguably NICTA's highest performing laboratory over the past ten years, is engaged in challenging collaborative projects across the country. These projects are transforming major industry sectors through innovative use of advanced research, providing competitive advantage and leading to major productivity gains.

NICTA's Canberra researchers are working with the ACT Government, ACT companies and other research groups at the ANU and the University of Canberra in areas such as e-government solutions, solar energy output prediction, e-health and transport optimisation to create future wealth and better social outcomes for the ACT.

NICTA also plays an important role in building and maintaining professional ICT skills in the ACT by ensuring a strong flow of highly skilled and entrepreneurial researchers and R&D professionals into industry, government and research organisations. In 2013, NICTA's CRL had 65 PhD students working on projects.

NICTA and the ACT Government continued to support the Australian e-Government Technology Cluster in 2013-14. The Cluster promotes collaboration between government, industry and research in finding ICT solutions to complex government problems.

National Trade Development Working Group (NTDWG)

During the reporting year, Business Development was an active member of the National Trade Development Working Group (NTDWG), which has been the primary trade coordination and collaboration mechanism for federal, state and territory governments since 2010. NTDWG provides an opportunity for the ACT Government to collaborate and work with counterpart jurisdictions and the federal government on international trade development activities.

The NTDWG operates as a stand-alone consultative mechanism reporting through agency heads. The NTDWG generally meets twice a year. Its last meeting was held in Sydney in February 2014.

Program Marketing and Communications

During the 2013-14 financial year, the Business Development Branch undertook a range of marketing and communications activities to promote its services to the ACT business community. The majority of Business Development's marketing and communication activities are delivered through the Business Portal (www.business.act.gov.au). The Portal is supported by a number of online communication channels including a blog (with commenting functionality) and Facebook and Twitter accounts, providing additional communication channels for the ACT business community. Business Development has continued to provide regular e-Newsletters to its database of subscribers. The look of the newsletter was refreshed and the frequency increased as part of the redevelopment of the Government Business Portal. Business Development has a radio advertising arrangement with Canberra FM Radio Advertising to promote services and programs available to the business community on their station, FM 104.7. The Business Portal had an average of 3,500 unique visitors per month, had 1,398 Newsletter Subscribers and 398 Twitter followers.

Renewable Business Development

Business Development continued to work with the partners in the South East Region of Renewable Energy Excellence (SERREE) on mapping the region's existing and future capacity for renewable energy sector development. The Directorate also worked with the Environment and Sustainable Development Directorate to ensure that business development objectives were appropriately included in the ACT Government's ambitious renewable energy procurement plans.

SERREE is a partnership supported by the Directorate, NSW Government's Office of Environment and Heritage, Regional Development Australia – ACT (RDA-ACT) and the RDAs of Southern Inland and the Far South Coast. SERREE has developed a network across the South East region of 400 stakeholders from business, research, teaching and community organisations. Among its work in 2013-14 SERREE held two business forums, partly sponsored by the Directorate, and also completed the project final report.

The Directorate supported RDA-ACT in its application to the Australian Renewable Energy Agency (ARENA) to develop a regional renewable energy business cluster. The application is under consideration by ARENA.

The ACT Government has adopted a Renewable Energy Local Investment Framework that includes four priority areas for renewable energy business development and investment attraction to stimulate sustained renewable energy industry development and job creation in the Territory. The priority areas are:

- delivering enduring benefits to local businesses through the inclusion of regional contractors and labour force;
- building Canberra's capacity as a national tertiary education and trades' skills hub;
- stimulating productive research partnerships that will develop the capacity and global recognition of the ACT's tertiary institutions; and
- growing the local corporate footprint of national and international businesses.

Science Communication

The ACT Government's support for science communication is aimed at raising awareness of, and engaging the ACT community in, science and scientific issues. A key element of the Science Communication program is to support National Science Week in the ACT.

In 2013, National Science Week, held in August, was the largest ever in the ACT, with more than double the number of events held compared to the previous year and approximately 102,000 people attending events throughout the week.

Another element of the Science Communication program includes support for the Australian Government's Inspiring Australia initiative. In collaboration with Questacon and the CSIRO Discovery Centre, this initiative supports the employment of a science communication officer to deliver science related activities throughout the year.

In 2013-14, the Inspiring Australia/Science Communication officer promoted, delivered and facilitated 13 science engagement activities and events, along with a broad range of marketing and promotion activities.

The ACT Government also sponsored the TEDx Canberra event in September 2013.

ScreenACT

ScreenACT operates as the ACT's development office for the film, television and digital media sector. It is the primary contact point for film makers and digital media practitioners wishing to work in the ACT. It delivers industry support programs, represents the sector at local, national and international forums and provides professional development to local screen practitioners. ScreenACT is majority funded by the ACT Government and has been delivered under contract by the Canberra Business Council (CBC) for seven years. The latest contract came to an end on 30 June 2014.

ScreenACT also works with potential applicants to the ACT Screen Investment Fund before they submit their applications to ensure that the Fund's requirements are met, including leveraging local screen capabilities.

In late 2013, the local screen industry stakeholders established the ACT Screen Industry Association (ACTSIA) to represent the interests of the growing screen industry, including the delivery of ScreenACT. ACTSIA plans to build on ScreenACT's strong foundation – growing its footprint and increasing the range and scale of services it provides the ACT screen community.

One hundred and two people attended ScreenACT delivered professional development programs in 2013-14 against a programmed 100 people. The professional development programs included the Anthology Feature Pod, Television series workshop and documenting the commissions.

ScreenACT released a new strategic plan for the ACT screen industry: *Towards 2020*. One major strategic objective of this plan is to diversify its funding base through partnerships and sponsorships with governments and the private sector.

In early 2014, ScreenACT entered into a partnership with the Academy of Interactive Entertainment, providing office space for ScreenACT staff as well as facilities for use by local screen practitioners.

The year saw ScreenACT undertake its second trade mission to the European Film Market in Berlin, where a number of ACT filmmakers marketed their projects.

ACT Skilled and Business Migration Program

The ACT Skilled and Business Migration Program aims to bring skilled workers as well as business acumen and investment into the ACT. The Program includes three elements: skilled independent, employer nominated, and business and investment. It operates within the policy framework set by the Australian Government to provide a short to medium term approach to addressing identified skills in demand.

The skilled independent and employer nominated elements target local skills needs by providing migration pathways for visa applicants who have experience in skilled occupations that are identified as in demand in the Territory. Skills shortages are determined through careful research and analysis that identifies what skills are needed by local employers that are not being met by the local workforce.

As a Commonwealth approved Regional Certifying Body, Migration and Information Services (MIS) provided advice to the Department of Immigration and Border Protection about employer nominations validating specific migration requirements, including genuine need and employment.

MIS also provides free settlement support activities to retain skilled workers and assist ACT nominated skilled workers settle in Canberra. Providing settlement support is mutually beneficial as migrants who successfully settle and find skilled employment provide both an economic and social benefit to the ACT.

In 2013-14 the ACT nominated 846 skilled workers to migrate to Australia and live in Canberra through the skilled independent stream; generating a potential economic benefit of \$163.85 million in potential settlement assets being brought into the ACT (as declared by the applicant).

Eight business investor nominations were approved in 2013-14, generating a potential economic benefit of \$22.7 million in business or personal investment in the ACT.

A further 364 skilled workers were permanently sponsored by individual employers through the employer nomination stream generating potential economic benefit in excess of \$22 million in salary.

In 2013-14 MIS provided pre and post arrival settlement support services to 429 ACT nominated skilled independent migrants.

In total, the 1,210 ACT nominated skilled migrants and business investors will generate a potential economic benefit of \$208.55 million in business or personal investment in the ACT.

Skilled Migration Officials Group (SMOG)

The Skilled Migration Officials Group (SMOG) is a forum comprising senior officials of the Commonwealth and state/territory governments that meets to discuss a range of issues relating to the national skilled migration program and how it supports and intersects with state/territory needs and priorities. Issues considered by the group include practical implementation of policy initiatives, meeting skill shortages and economic needs, and regional dispersal as part of a balanced migration program. Meetings are held bi-annually or more frequently if required. There were three meetings held in 2013-14.

Strategic Opportunities Funding Program

In the 2012-13 Budget, the ACT Government created a Strategic Opportunities Funding Program as part of *Growth, Diversification and Jobs - A Business Development Strategy*. The program co-funds development of major proposals focused on new innovation infrastructure and seed funding opportunities in collaborative projects in the university and research institution sector.

The first round, announced in June 2013, funded four projects. The outcome of the second round was announced in March 2014. From eight proposals submitted, six were selected for funding. These Canberra-based research groups will share ACT Government funding of \$355,000 to assist in their development of leading-edge collaborative research projects. Successful applicants are required to demonstrate a strong collaborative and partnering commitment, have financial or in-kind support for their project as well as positive potential economic outcomes for the ACT.

The six projects supported in round two are:

- University of Canberra – awarded \$100,000 to investigate using mobile tablet devices in primary healthcare to enhance service delivery;
- University of Canberra – awarded \$40,000 to coordinate industrial design education, research and fabrication knowledge, building stronger and more strategic ties between manufacturers and universities;

- Australian National University – awarded \$25,000 to bring together national and international experts for a workshop to explore new opportunities in space research, commercialisation and services;
- ANUedge – awarded \$60,000 for stage two of a two-year scoping exercise to shape the development of a Canberra Science and Innovation Precinct;
- ANU Connect Ventures – awarded \$70,000 to fund administrative costs associated with the Griffin Accelerator which will provide mentoring, capital and networking for start-up companies; and
- NICTA – awarded \$60,000 to develop a plan for a Canberra Software Innovation Centre, which will create the future professional ‘modern’ data scientists and engineers needed by Government and industry.

Senior Officials Trade and Investment Group (SOTIG)

SOTIG is a national coordinating body comprising Director-General and Deputy Director-General level representation from all the states and territories. SOTIG is chaired by Austrade and works to ensure coordination, consistency and leverage of the national trade and investment facilitation effort. It recognises the important role both Austrade and the states and territories play in achieving best possible outcomes nationally and for individual jurisdictions.

SOTIG meets twice per year to consider high level policy and coordination matters and also guide the work of the National Trade Development Working Group and the National Investment Advisory Board.

In February 2014 the Minister for Economic Development represented the ACT at the Trade and Investment Ministers Forum held at Parliament House. The meeting discussed Australia’s trade and investment priorities, focussing on Free Trade Agreements, Australia branding and attracting foreign investment.

Trade Connect

Trade Connect is a component of the Global Connect suite of programs that supports export development activities for ACT companies.

Under the program, eligible companies may apply for assistance with reasonable costs directly associated with export market development activities such as market visits, developing marketing material, participation in trade shows, supporting incoming buyer visits, developing market research, as well as undergoing trade mentoring. Travel and living expenses, including accommodation, meals and local transport, are included as eligible expenses, however, strict conditions apply.

Eligible companies must have a current Export Development Plan and demonstrate in the application how the market development activity will help the company achieve its export goals.

All grants are awarded on a matched-funding basis. Following an interim review in May 2014, the maximum amount of funding granted to each eligible business is capped at \$15,000 per year.

In 2013-14, Trade Connect supported 18 ACT businesses with more than \$145,000 in committed funding, exceeding its delivery target by three grant approvals.

Trade Mission Program

The Trade Mission Program is delivered in partnership with Austrade and comprises annual outbound ministerial-led delegations of ACT companies, providing connections to important export markets. The mission program supports small and emerging companies to overcome barriers to global entry. Missions provide an accelerated and supported format for companies to quickly establish market knowledge and the skills to pursue identified opportunities.

The ACT Government aims to support two trade missions per year in markets it identifies with business community input.

In April 2014, as part of the ACT Government's participation in Australia Week in China, the Chief Minister held a series of meetings with leaders and investors in the Chinese business and education sectors to promote Canberra as a preferred destination for trade, investment and education. The small delegation of ACT businesses included Yellow Edge, the Australian National University and the University of Canberra.

The Minister for Economic Development led a Trade Mission to Singapore in June 2014. It included 28 organisations across a range of sectors including Education, Tourism, Sport and Management Consulting. The mission aimed to develop trade opportunities through a program of Austrade arranged meetings, networking functions and attendance at the sector leading CommunicAsia IT conference and trade show.

FUTURE DIRECTIONS

The ACT private sector is facing considerable uncertainty over the next 12 months as the Australian Government continues to contract its direct employment in the ACT. The 2014-15 ACT Budget contained a range of stimulatory responses for our economy including a number of small but targeted business programs that have been designed to support new enterprise creation and also help businesses and individuals respond to both challenges and new opportunities. The delivery of these programs and their integration with the broader business program framework will be a priority of the Branch over the next 12 months.

The delivery of programs and policies in *Growth, Diversification and Jobs: A Business Development Strategy for the ACT* will continue to be the focus of the Branch through 2014-15. In particular, the Branch will focus on:

- building the innovation capability of the private sector;
- proactive and targeted investment facilitation through Invest Canberra; and
- supporting trade development under various sub-level programs.

ACT services exports have grown at over 10 per cent per annum for the past five years, providing an important new channel for economic development and diversification. Maintaining this effort through a period of more subdued domestic activity will be important.

In April 2014, the Government announced its support for the CBR Innovation Network, a new initiative in partnership with major stakeholders in the ACT's flourishing innovation ecosystem. Through 2014, work has been underway with the key stakeholders to establish a governance structure and delivery vehicle for the Network with the objective of making it operational by 1 October 2014.

The Network will be positioned as the 'go to' point for innovation support in the ACT, bringing together a range of programs and service providers. It is being designed to allow all stakeholders – researchers, institutions, SMEs, MNCs and new entrepreneurs – to engage with the way it operates and supports innovation in the Territory. The Network will also support implementation of the Digital Canberra Strategy.

Further information may be obtained from:

Executive Director, Innovation, Trade and Investment

Phone: (02) 6207 2004

OUTPUT 1.3 – Tourism

VisitCanberra (formerly Australian Capital Tourism) leads the ACT and capital region tourism industry to create and implement a range of marketing and development programs that will contribute towards increasing the economic return from domestic and international visitation.

The change of name (in November 2013) gives clarity for both international and domestic markets and puts the focus squarely on the visitor experience. The name better reflects what the organisation is and does. For many years VisitCanberra has been the call to action for the consumer website and social media accounts, so it makes sense to consumers that the organisation has a similar name.

VisitCanberra provides comprehensive visitor information and reservation services through the Canberra and Region Visitors Centre (CRVC) and via the visitcanberra.com.au website. VisitCanberra also provides services to industry by implementing programs that assist stakeholders and partners to enhance their businesses through partnership programs, advertising opportunities and marketing collateral.

During 2013-14 VisitCanberra:

- exceeded the target of 900,000 ‘visits’ to the www.visitcanberra.com.au consumer website, achieving 1,938,942 visits as at 30 June 2014;
- serviced more than 155,937 visitors through the Canberra and Region Visitors Centre (CRVC) on Northbourne Avenue, providing high quality customer service and advice on all things to see and do in the Nation’s Capital;
- had 96.8 per cent of visitors rate the overall customer service experience at the CRVC as either very good or excellent. This exceeded the overall visitor satisfaction target of 85 per cent;
- helped the ACT maintain hotel occupancy levels above the national average. For the year ending December 2013 the ACT’s room occupancy rate was 69.0 per cent compared to the national average of 65.3 per cent;
- launched the *101 Local Humans Campaign* building on the successful *Human Brochure* campaign;
- led a project in conjunction with the Canberra Airport Group to promote the commencement of direct air services from New Zealand and Singapore;
- delivered the 2012-13 Special Event Fund (SEF) that financially supported four blockbuster exhibitions. The exhibitions collectively attracted more than 450,000 visitors to Canberra generating over \$87 million in economic value to the ACT economy;
- delivered the 2013 Canberra and Capital Region Tourism Awards; and
- revealed Brand Canberra at the annual Canberra and Capital Region Tourism Awards.

2020 Tourism Strategy

The 2020 Tourism Strategy was launched in December 2013 and provides a framework to inform programs and activities that will help achieve a goal of growing overnight visitor expenditure in the ACT to \$2.5 billion by 2020. The strategy will align with the intent of the national 2020 framework which aims to double overnight visitor expenditure from \$70 billion in 2010 to \$140 billion in 2020.

Over the next six years, some of the areas of focus that will assist in realising the ACT's 2020 tourism potential include:

- access initiatives including securing direct international flight services;
- investment in destination marketing activities that drive visitation from domestic and international target markets;
- growing the digital capability of the industry;
- experience development to complement investment in new product; and
- creating the right business environment by encouraging investment, reducing regulatory burdens and addressing labour and skills shortages.

The 2020 strategy provides a clear vision for tourism in the ACT by establishing a measurable stretch target for all those who are part of the visitor economy.

Domestic Marketing Strategy

VisitCanberra delivered campaign programs informed by the *Domestic Marketing Strategy 2013 – 2015*, released 21 June 2013. The strategy provides a high-level road map that informs VisitCanberra's ongoing marketing programs to increase the economic return from domestic leisure travel. It includes an 'always on' annual media plan, public relations programs, and digital and social media activities – a key area of focus for driving visitation to the ACT and growing visitor yield.

101 Local Humans Campaign

VisitCanberra launched the *101 Local Humans* campaign on 12 March 2014, VisitCanberra's major campaign activation for 2014.

The *101 Local Humans* is an advocacy campaign amplified through social media that builds on the successful Human Brochure campaign from 2012-13. The campaign targets local humans – Canberrans – tapping into their ability to influence other locals, Visiting Friends and Relatives (VFR) and interstate visitors.

The campaign actively involves locals in destination activities and provides them with the tools and channels to share and amplify their Canberra experiences with potential visitors.

101 Local Humans aims to:

- profile Canberra's unique experiences;
- enhance the destination's brand and increase the pool of advocates for Canberra; and
- engage, attract and convert potential visitors.

More than 1,150 locals applied to participate in *101 Local Humans*.

More than 60 local tourism businesses are involved in the campaign, providing experiences, accommodation and meals. The *101 Local Humans* campaign aims to leave a legacy that:

- builds the capability of industry to use social media as a marketing tool;
- identifies and tests new product offerings that can be sustained beyond the life of the campaign; and
- develops a product specifically targeting locals and the VFR market that converts visitation into overnight visitation and yield.

More information about the campaign can be found at www.humanbrochure.com.au.

Brand Canberra

The Brand Canberra project was revealed to the public in November 2013 and provides a platform for people to better understand and engage with Canberra as a place to live, work, invest, study or visit.

Brand Canberra's key initiatives for 2013-14 included:

- development of the Brand Canberra website;
- development of a high quality image and video library that can be used across a range of government initiatives;
- partnered with a number of events, including; Enlighten, Art Not Apart, Canberra Balloon Festival, PM's XI, FashFest, National Folk Festival and the National Multicultural Festival;
- produced a coffee table book and merchandise to give to the delegates for the Singapore Trade Mission; and
- engaged a local PR company to amplify the Canberra story to local, regional and national audiences.



Brand Canberra in Action

New visitcanberra.com.au consumer website and tablet app

The new version of the www.visitcanberra.com.au consumer website was launched on 1 April 2014. The new site incorporates user generated content, is mobile and tablet friendly and has fully integrated booking functions.

VisitCanberra produced its annual flagship publication in a fantastic new iPad edition. Based on the 64-page print edition available from the Canberra and Region Visitors Centre, the iPad app features extra content in the form of videos, feature articles and images and includes website links to key products. All content is stored on the device for instant retrieval.

Special Event Fund (SEF)

The SEF is a contestable, co-operative fund aimed at major attractions or event organisations which seek to proactively acquire, create or develop tourism events that have the capacity to drive significant interstate and/or international visitation to the ACT.

In 2013-14, the ACT Government invested \$1.34 million in four blockbuster exhibitions – *Turner from the Tate: The Making of a Master*, *Gold and the Incas: Lost worlds of Peru*, *Mapping our World: Terra incognita to Australia* and *Elvis @ 21*.

The National Gallery of Australia's *Turner from the Tate: The Making of a Master* which ran from 1 June 2013 to 15 September 2013 attracted 153,627 visitors, with almost 70 per cent travelling from interstate, injecting an estimated \$34 million into the ACT economy.

The National Gallery of Australia's *Gold and the Incas* exhibition, ran from 6 December 2013 to 21 April 2014. The exhibition attracted 160,647 visitors, with 68 per cent travelling from interstate, injecting an estimated \$33.5 million into the ACT economy.

The National Library of Australia's *Mapping Our World: Terra incognita to Australia* exhibition ran from 7 November 2013 to 10 March 2014. The exhibition attracted 118,214 visitors, 48 per cent travelling from interstate, injecting an estimated \$19.8 million into the ACT economy.

The National Portrait Gallery's *Elvis @ 21* exhibition attracted an estimated 20,422 visitors.

Aviation Development

VisitCanberra continued to lead a project in conjunction with the Canberra Airport Group to attract direct international air services from New Zealand and Singapore. Business cases developed in 2013 were presented to airlines to highlight the Canberra (and regional) opportunity for potential new services on the Trans-Tasman route.

VisitCanberra travelled to Singapore in late August 2013, together with Canberra Airport representatives, to present the Singapore business case and progress discussions on direct services between Canberra and Singapore.

A delegation of ACT Government representatives visited Singapore from 11-12 November 2013 to reinforce the commitment of the ACT Government to establishing an aviation partnership.

Ongoing dialogue is being fostered with key stakeholders in both New Zealand and Singapore. This effort is being coordinated in partnership with the Canberra Airport Group.

Singapore Trade mission

VisitCanberra led a group of 10 industry representatives on a trade mission to Singapore and delivered a specific tourism program. The program supported ACT Government objectives to provide business opportunities for ACT and region tourism operators including accommodation, attractions, business events and transport businesses with Singaporean key trade and media partners.

Activities delivered by VisitCanberra in association with 10 industry partners included:

- an exchange forum where ACT tourism operators had the opportunity to present their product/experience to Tourism Australia trade, business events and media staff;
- a business to business (B2B) workshop where ACT tourism operators presented to key distribution partners (wholesale agents, retail agents, professional conference organisers and business events agents);
- a media and trade lunch targeting key media and VIP trade partners to promote and raise awareness of Canberra; and
- a destination awareness campaign including advertising in major daily newspapers and in-flight magazines.

Other projects and initiatives undertaken in 2013-14 include the following:

- VisitCanberra released a *Social Media Playbook* for industry that includes information about social media and the best way to use these channels to effectively engage your audiences. The Playbook draws on key learnings from the Human brochure campaign and results from surveys undertaken after the Human Brochure. The result is a book of tips, hints and examples on how you can best use social media and create and distribute content through these channels.
- Contribution to implementation of initiatives under the National Tourism 2020 Framework, including participation through national working groups.
- Attending Tourism Australia's *Australian Tourism Exchange (ATE)* in Cairns together with eleven industry partners, showcasing the nation's capital to approximately 700 key international buyers.
- The organisation delivered the 2013 Canberra and Capital Region Tourism Awards. The Gala Presentation event held at The National Gallery of Australia was attended by more than 260 people.
- The 2013-14 Partnership Guide was developed as a means of providing opportunities for the industry and VisitCanberra to work more closely together.
- Maintaining communication with industry stakeholders through distribution of the Industry Link e-newsletter and blog.
- The CRVC provided a comprehensive and effective visitor services program that aims to increase visitor length of stay and maximise yield. During 2013-14 the CRVC, promoted accommodation packages for major events and festivals including Floriade, NightFest, Enlighten and Special Event funded exhibitions.
- The CRVC also provided visitor services at Floriade and at the Jolimont Tourist Centre to service interstate coach traffic.

FUTURE DIRECTIONS

VisitCanberra's 2014-15 business plan will focus on activities that support the delivery of the 2020 Tourism Strategy. This includes:

- securing international and growing domestic airline access;
- implementation of the *Domestic Marketing Strategy 2013-15*;
- development and implementation of an *International Strategy and Action Plan*;
- ongoing management of the Special Event Fund;
- leveraging major events (Asian Cup Football, Cricket World Cup and Centenary of Anzac/World War I); and
- alignment of Tourism into the Brand Canberra framework.

Further information may be obtained from:

Director, VisitCanberra
Phone: (02) 6205 0012

OUTPUT 1.4 – SPORT AND RECREATION SERVICES

Sport and Recreation Services (SRS) is responsible for the management and planning of government sporting facilities and the delivery of targeted programs and professional development training for the ACT community. SRS also supports local athletes to reach their potential through the ACT Academy of Sport (ACTAS). SRS works with the sport and recreation industry and local organisations to provide quality participation opportunities for the community and deliver against the Active 2020 Strategic Plan.

Number of targeted programs delivered in accordance with the Australian Sports Commission agreement

Through a service agreement with the Australian Sports Commission, SRS delivered a variety of targeted programs to the sport and recreation community. Over 601 people were provided with education and professional development opportunities in 2013-14. This year saw targeted education and training for specific sports with board governance, risk and financial management training the focus. In addition, SRS continues to deliver quality education and training opportunities on coaching and officiating, ethics, governance and industry best practice.

Customer satisfaction survey of ACT Academy of Sport services

ACTAS scholarship holders receive performance support in areas including sports science, coaching, strength and conditioning, psychology and sports medicine.

For the 2013-14 period, 55 athletes and five coaches were eligible to complete the survey, with the survey finding that 96 per cent of respondents were satisfied with the level of services during their respective scholarship periods. Two respondents did not complete that particular question so were neither satisfied nor unsatisfied with the services.

Percentage of customers satisfied with the management of sportsgrounds

SRS continue to provide a range of quality facilities across the ACT to support physical activity participation. Significant resources continue to be allocated to the upgrade of playing surfaces, irrigation systems and amenities, including the restoration of some sportsgrounds that were a lower maintenance priority due to the recent drought.

A survey of visitors to District Playing Fields, Enclosed Ovals and Neighbourhood Ovals in 2013-14 found that 87 per cent of respondents were satisfied with the overall management of these sportsgrounds.

Percentage of customers satisfied with the management of aquatic centres

Over the 2013-14 financial year over 622,800 visits were recorded over the four ACT Government public swimming pools: Lakeside Leisure Centre, Canberra Olympic Pool, Dickson Aquatic Centre, and Manuka Swimming Pool.

A survey of visitors to the pools found that 95 per cent of respondents were satisfied with the overall experience, management and quality of the facilities.

Highlights:

- 64,445 Canberrans were “bold in gold” during the “Centenary of Canberra Matches” to celebrate Canberra’s birthday in 2013. Funded National League Sporting Teams that conducted matches in 2013-14 included the Canberra Knights, Darters, Heat, Cavalry, Velocity and United who all donned one-off uniforms and worked with SRS on a range of creative match day activations.
- Sportenary, the Territory’s year-long promotion of 100 diverse physical activities throughout 2013, concluded with the final event on 1 December. Strong media support was achieved across the full Centenary year, which helped engage 64,837 participants in 2013. Many host organisations successfully using their engagement in Sportenary to attract first-time participants to stay active, well beyond the Centenary year.



Canberra Capitals Sportenary 'Come and Try' Event. Photographer: John Prellar

- Nineteen athletes supported by the ACT Academy of Sport (ACTAS) represented Australia at their respective World Championship in 2013-14 winning 11 medals overall (four gold, three silver and four bronze).
- The \$1.5 million replacement of the aging COMTROL computerised irrigation management system was completed in late 2013. The new state of the art Rainbird IQ system has enhanced digital communication and remote user interface via tablet devices. In addition the system is linked to data from 10 remote weather stations spread across the city, which enable the system to maximise the value of

rainfall events and to minimise water consumption. The installation of the Rainbird IQ system was the largest rollout of the system in the world to date.

- An upgrade to the Narrabundah Velodrome track was completed in March 2014. SRS managed the \$1.5 million upgrade of the track which involved demolition and reconstruction of the four transitions and bends, upgrade of perimeter track safety fencing and the Plexipave coating of the track to improve drainage and grip.
- The \$12.5 million Gungahlin Enclosed Oval was completed in March 2014. The ground has a 1,250 seat grandstand, with a post match function room and double change rooms. The field supports the use of all four football codes, is floodlit to match play standard and includes a large electronic scoreboard. The oval is irrigated by water pumped from the nearby Valley Ponds.

The Gungahlin Leisure Centre was officially opened on 24 May 2014. The facility includes a 50 metre pool, 25 metre program pool and a children's water play area. The centre provides a diverse range of activities including dry fitness opportunities through a gymnasium and other program spaces. Short term childcare has also been provided, along with a cafe and other usual amenities, including community meeting rooms, change rooms and toilets.



Gungahlin Leisure Centre. Image provided by YMCA NSW.

Territory funding arrangements were finalised in support of the University of Canberra's "Sporting Commons", including payment of the first funding installment. Practical completion of the Sporting Commons was achieved in early June 2014, with Brumbies Rugby the first tenant to relocate to this new facility during the same month.

- The Inclusive Sport Project seeks to address discrimination, harassment and bullying in the sport and recreation industry. Two campaigns were run in 2013-14 across television, radio and social media to promote “inclusive, safe and fair sport”, while a ground-breaking Inclusive Sport Survey was released in May 2014. This Survey highlighted how lesbian, gay, bisexual, transgender and intersex people access sport in the ACT and/or barriers to their participation, and will provide an ongoing guide to the continuing delivery of the Project.
- Tennis ACT and its commercial partner commenced work on the redevelopment of the former National Sports Club site in Lyneham. The Territory has committed \$7.15 million towards tennis related infrastructure as part this \$26 million project which will, when fully complete in mid 2015, realise new community and elite tennis courts, a four court indoor centre and a new commercial health and leisure facility inclusive of aquatic facilities and new squash courts. The new facilities will also enable the ACT to host events that were not previously possible.
- The \$1.33 million restoration of the Watson Neighbourhood Oval was completed in March 2014. The oval has drought tolerant couch grass turf and a new irrigation system. There are two football fields, a synthetic centre cricket wicket, a strip-bay synthetic cricket practice net facility and has been provided with a new toilet block, fencing and footpaths.
- The second stage of works in the Lyneham Precinct was largely complete by June 2014, with all road, car park, lighting, irrigation work and necessary asbestos remediation complete. The newly established Thurbon Road, linking the Precinct, was opened in June 2014. Refurbished sportsgrounds were back in use over summer 2013-14, while an additional playing surface has been completed and will be available for sporting and community hire for the 2014-15 summer.

SRS works closely with the sporting industry, and achieved a number of important industry outcomes in 2013-14.

- The Community Grants Program provided more than \$2.7 million in community grants for projects including \$1.6 million in operational support to the sector and specific funding for projects. These projects included the development of a beach volleyball facility in Lyneham, track and field equipment for Athletics ACT and an outrigger canoe for the Ice Dragons Paddle Club.
- In 2014, the Asset Repair and Maintenance Scheme (ARMS) was introduced as part of the grants program, supporting facility repairs and maintenance while also helping community organisations to keep participation costs at an accessible level. Seven individual organisations received funding in 2014, which included indoor floor replacement at the National Hockey Centre, court replacements at Weston Creek and Belwest Tennis Clubs and sand arena refurbishment at the Canberra Riding and Pony Club. Further information about the Community Grants Program can be found in section B.3.
- The Healthy Food @ Sport project in partnership with ACT Health, worked with 18 community sporting clubs/associations to increase their range of healthy food and drink options. The project has tracked nine clubs over the past two years with an increase in the variety of healthy options now being available.
- SRS delivered four information sessions about the new National Disability Insurance Scheme (NDIS), providing advice and practical assistance to 68 participants from the 50 sporting organisations in attendance.

FUTURE DIRECTIONS

- Commencement of planning and detailed design for the Stage 2 Upgrade of Narrabundah Ballpark.
- Design for the Water Play Park at Lakeside Leisure Centre will commence in 2014-15.
- Completion of the redevelopment of Woden Park in 2014-15 to include the installation of International Association of Athletics Federation compliant synthetic athletics track, new irrigation system and drought tolerant couch grass for the infield, and match play floodlighting suitable for athletics and football.
- In 2014-15 SRS will be constructing a clubhouse at the Tuggeranong Oval in Greenway at an estimated cost of \$800,000. The clubhouse will provide a match day viewing facility and meeting place for the Hawks AFL club, Bushrangers Rugby League Club and ACT Gridiron.
- The \$1.34 million Weetangera Oval restoration is due for completion in early 2015. The restoration will deliver a new drought tolerant couch turf outfield. A new irrigation system will be installed along with training standard floodlights to accommodate the needs of the Western District Rugby Club, who will play and train at the ground.
- SRS, on behalf of the sporting industry, will compile information about relevant ACT sport and recreation organisations and programs they offer, for use by the Planning Team in the National Disability Insurance Agency ACT Office, to assist people with a disability in gaining access to sport opportunities through the National Disability Insurance Agency.

Further information may be obtained from:

Director, Sport and Recreation Services
Phone: (02) 6207 2070

OUTPUT 1.5 – VENUE AND EVENT SERVICES

Venue and Event Services

The Venue and Event Services branch consists of two groups: Territory Venues and Events and Events ACT. Venue and Event Services manages Canberra's elite sporting venues, major sports events, and delivers Canberra's major tourism, community-related events and conducts related support programs.

Territory Venues and Events

Territory Venues and Events manage GIO Stadium Canberra, Manuka Oval, Stromlo Forest Park and the Canberra Business and Events Centre at Regatta Point, and promotes these as Canberra's leading sporting and function venues. Territory Venues and Events also implements aspects of the ACT Government's Motorsport Strategy.

In 2013-14 Territory Venues and Events hosted over 41 major events in its three major venues.

GIO Stadium Canberra

From 1 January 2014, Canberra Stadium was renamed GIO Stadium Canberra after the Territory granted naming rights to GIO Insurance. In 2013-14 GIO Stadium Canberra hosted 23 events attended by 222,543 people. While less than the 315,000 attendances during Canberra's Centenary celebrations in 2012-13, it compares favourably with the 2011-12 attendance of 206,226. GIO Stadium Canberra continues to self-fund its operations through commercial relationships with major hirers, memberships, sponsorships and signage. However, functions, sponsorship and membership revenue is down on 2012-13 with non-game day function business down 50 per cent compared with 2012-13. This reflects a more competitive function market in the ACT, and slowing of corporate spending and sponsorship.

Key attendance statistics for GIO Stadium Canberra in 2013-14:

- 117,472 attendees for 13 Canberra Raiders matches;
- 94,550 attendees for eight University of Canberra Brumbies matches; and
- 10,521 attendees for other events.

The University of Canberra Brumbies and the Canberra Raiders continue to attract consistent crowds to GIO Stadium Canberra.

Manuka Oval

December 2013 saw the completion of the playing surface redevelopment and new cricket centre wicket ready for the January 2014 Prime Minister's XI match against England. The Greater Western Sydney (GWS) Giants continue to use Manuka Oval for selected matches, attracting an average of 7,100 AFL football fans who attended the matches against the Sydney Swans, Port Adelaide and the two matches against the Western Bulldogs. Manuka Oval has continued to host local region AFL games and cricket matches with a total of 24 events. The function spaces have hosted 97 functions, including weddings, conferences, and board meetings.

International and national level cricket provided the highlight for Manuka Oval in 2013-14. In January 2014, the Prime Minister's XI played England on the new playing surface and wickets. In March 2014, Manuka Oval hosted its first ever BUPA Sheffield Shield Final.

Redevelopment of Manuka Oval continued in 2013-14 with over \$9.0 million invested in: two new rows of inner bowl seating (1,600 seats); replacement of original seats, coaches and player dug-outs; an accessible toilet block; public address system upgrades; and infrastructure to support catering operations. Following the sports lighting work in 2012-13, the recent upgrades have transformed Manuka Oval into a world-class venue and has greatly assisted bids to attract high quality cricket and AFL events to the Territory.

Key attendance statistics for Manuka Oval in 2013-14:

- 27,913 attendees at four GWS Giants games;
- 12,009 attendees at the Prime Minister's XI match; and
- 7,619 attendees at the Sheffield Shield final.

Stromlo Forest Park

In 2013-14, Stromlo Forest Park hosted 181 events: twelve major events plus community events, races and school carnivals, compared with ten similar major events in 2012-13. The highlights for 2013-14 include: Australian Junior and Women's Tour (road cycling); National Junior Road Cycling Championships; 2013 Scott Australian 24 hour Mountain Bike (MTB) event; and Capital Punishment MTB Enduro. Stromlo Forest Park also participated in VisitCanberra's *Human Brochure* and *101 Local Humans* campaigns.

In 2013-14 the ACT Government invested \$200,000 in the upgrade of mountain bike and equestrian trails. Design planning continues for future construction of community sporting infrastructure including sports fields, an enclosed oval and site options for an accommodation facility servicing the school excursion and event market. A Strategic Bushfire Management Plan (SBMP) has been prepared to guide fire fuel reduction and containment works for the next five years. For further information on the SBMP see section D.7.

The popularity of Stromlo Forest Park continues to grow and the use of the park by local sports clubs, schools and charities is increasing. In 2013-14 there were 181 booked events, an average of one every two days.

Capital Works and Capital Upgrades

GIO Stadium Canberra

The major capital upgrade this year was the replacement of the temporary ticket boxes. The two new ticket boxes provide better patron and corporate entry, better Workplace Health and Safety (WHS) conditions for sellers and new services such as free Wi-Fi and video messaging boards. In 2013-14, the turf playing surface was replaced at a cost of \$260,000, a programmed replacement to ensure the integrity of the playing surface and to reduce the risk of injury to players and referees. In 2014-15, works will focus on capital upgrades to support the 2015 AFC Asian Cup in January 2015.

Manuka Oval

The replacement of the playing surface has been successfully completed as part of the first phase (Phase 1a) of redevelopment at Manuka Oval. This work was finished on time and within budget and was showcased at the Prime Minister's XI match in January 2014. Phase 1b redevelopment works undertaken have included the new inner-bowl seating rows and the re-seating of many degraded seats in the existing stands, the construction of new spectator facilities and media support infrastructure.

Stromlo Forest Park

Stromlo Forest Park (SFP) has the potential to evolve into a world-class recreation park, and provide a significant community recreation resource to Canberra and the developing Molonglo Valley. Planning and design investigations continue for a future upgrade of the park to support tourist accommodation, new community sporting infrastructure and related commercial retail and adventure opportunities.

Priorities in 2014-15 include the implementation of the SFP Strategic Bushfire Management Plan to provide fire fuel reduction works within the park, particularly along its boundaries with residential development in Molonglo Valley and Weston Creek. Funding of \$1.65 million has been provided over three years to deliver these works.

Motorsport

In 2013-14, a master plan was prepared for a proposed off-road motorcycle riding facility near Pierces Creek, in land once used as a pine plantation. The facility aims to provide a venue for people of all ages and abilities to ride in a safe and legal environment and curb the extent and environmental impacts of illegal riding in conservation lands and water catchments in the ACT.

FUTURE DIRECTIONS

In 2014-15, Territory Venues and Events will:

- continue to manage and deliver the scheduled program of events at our venues, including matches of the 2015 AFC Asian Cup and the 2015 Cricket World Cup;
- implement capital upgrade works program at the venues;
- support the ongoing planning surrounding the future of GIO Stadium Canberra;
- support the redevelopment project at Manuka Oval;
- oversee the future development planning underway for Stromlo Forest Park;
- continue to develop and implement commercial options for Stromlo Forest Park;
- continue to seek naming rights sponsorship for Manuka Oval;
- continue to implement the ACT Motorsport Strategy; and
- support the ongoing work within the Directorate to finalise the long-term ownership arrangements for GIO Stadium Canberra with the Australian Sports Commission.

Events ACT

Events ACT is a business unit within Venue and Event Services in the Business, Tourism, Events and Sport Division. The principal role of the unit is to:

- plan, promote and deliver major events for the community and visitors;
- provide leadership on event related matters to the ACT Government and the Events and Tourism sectors; and
- contribute to the development of the ACT Festival and Event sector through the annual administration of the ACT Event Fund grant program.

Events ACT aims to:

- increase opportunities for community engagement and social inclusiveness through the delivery of significant celebratory events;
- stimulate travel, tourism and economic benefit to the Capital through the delivery of major events; and
- contribute to the development of the ACT community sector by providing advice and support through grant programs.

During 2013-14, Events ACT:

- successfully delivered Floriade 2013 and Floriade NightFest, exceeding targets for economic impact, record attendance for NightFest and patron satisfaction;
- successfully delivered the fourth Enlighten autumn event, working in collaboration with 12 national attractions to drive visitors to the national capital;
- successfully delivered the Canberra Nara Candle Festival, New Year's Eve, Australia Day, Symphony in the Park and Canberra Day celebrations, 2014 Balloon Spectacular, Lights! Canberra! Action! and the Lighting of the Christmas Tree 2013;
- assessed 79 ACT Event Fund applications and funded 33 local events and festivals to a value of \$621,976; and
- provided monthly secretariat services for the Event Coordination Group, which continues to work closely with event managers to ensure a coordinated approach to event planning and delivery within the ACT.

Direct expenditure as a result of staging Floriade

Floriade is the flagship tourism event for the ACT and is supported by a comprehensive, fully integrated marketing campaign across key interstate markets, which achieves significant visitation achievement. Events ACT has undertaken a methodology change to calculate a more accurate assessment of the direct expenditure into the ACT economy attributed to Floriade, based around how the daily spend per visitor data was collected. In 2013-14 this work was carried out by Repucom.

The staging of Floriade (and Floriade NightFest) 2013 generated direct expenditure in the ACT totalling \$39.5 million. This result is due to the average daily visitor expenditure and visitor length of stay.

A total of 448,987 people attended Floriade and NightFest, a 1.5 per cent increase on the 2012 total attendance. At total of 46.2 per cent of Floriade attendees were from outside the ACT, down 3 per cent from 2012. NightFest had a gross attendance of 33,612, which was the highest attendance since its inception and up 58 per cent from last year.

Enlighten

Enlighten 2014 was staged over nine nights between 28 February to 8 March 2014. With late night openings at 12 attractions with spectacular architectural projections and buzzing entertainment precincts, Enlighten 2014 featured 57 free and ticketed events (five more events than in 2013). These events ranged from exclusive blockbuster exhibitions to live performance, tours, talks and exclusive dining experiences – providing a memorable array of creative and surprising experiences for visitors.

The estimated increase in direct expenditure attributable to Enlighten 2014 was \$1.4 million with an increase in Gross Domestic Product (GDP) of \$2.1 million. 2014 saw a number of evaluation methodology changes to 2013. When taking this into account, the Total Direct Visitor Expenditure has increased 15 per cent on the back of an increase in interstate/overseas overnight visitation. Total gross attendance was a record 130,718, including: attendance at paid ticketed events (6,043); attendance of free events at attractions (43,415) and attendance at free outdoor entertainment precincts (81,260).



Enlighten Festival, 2014

Delivery of key community events

Events ACT continues to deliver major events for the Canberra community and visitors to the ACT. Major events are events that have a demonstrated social and economic value to a tourism destination.

New Year's Eve

The 2013 New Year's Eve celebrations attracted the largest crowds on record, with around 45,000 people attending events in two event spaces - the family concert in Civic Square and the "Bass in the Place" dance party held in Garema Place. Those events were supported by fireworks displays at 9pm and midnight over the city.

Australia Day

Events ACT delivered the ACT Government's Australia Day activities at Stage 88 in Commonwealth Park including: the Australia Day Big Breakfast (presented by ActewAGL); the Children's Festival; and the Australia Day Fireworks Spectacular presented in partnership with the National Australia Day Council. The Citizenship and Flag Raising ceremonies held at Rond Terrace are managed by the National Australia Day Council. The ACT Government coordinated the ACT Australia Day Ambassador Program and announced BMX world champion Caroline Buchanan as the ACT Australia Day Ambassador for 2014.

Canberra Nara Candle Festival

The Canberra Nara Candle Festival is a celebration of Canberra's now 20 year Sister-City relationship with Nara, Japan. The October 2013 event held in the Canberra Nara Peace Park (Lennox Gardens) attracted over 15,000 people who enjoyed Japanese entertainment, cuisine, and the lighting of over 2,000 ceremonial candles. The Ambassador of Japan, His Excellency Mr Yoshitaka Akimoto, and the Mayor of Nara, Mr Gen Nakagawa were hosted the Chief Minister as special guests.

Lighting of the Christmas Tree

The Lighting of the Christmas Tree held on 6 December 2013 in Civic Square attracted an enthusiastic audience of more than 8,000 people to witness the lighting of the 21 metre Christmas tree and enjoy a family Christmas concert.

Balloon Spectacular

Held over nine mornings between 8 and 16 March 2014, the Balloon Spectacular featured 32 hot air balloons from Canberra, interstate and overseas. More than 30,000 people attended the event over the nine mornings, with mostly great weather enabling launches from the lawns of Old Parliament House on seven of the nine mornings. Three special shape balloons featured in 2014: Peg Leg Pete and Airball from the USA and The Skywhale. Local entertainers performed each morning and the public could purchase breakfast. The community caterer, the Belconnen Lions Club, raised more than \$32,000 with proceeds going to local charities, particularly those supporting disadvantaged children and youth.



2014 Balloon spectacular

Lights! Canberra! Action!

Lights! Canberra! Action! is a filmmaking festival where amateur and professional filmmakers develop, write, produce, and submit films in 10 days to a selected theme and that must include 10 specified items. Winners were announced at the screening of the Top 12 films on 7 March 2014 in the Senate Rose Gardens. The venue and event received very positive feedback. The winner of the Best Film award for 2014 was “The Algorithm” by Hew Sandison.

ACT Event Fund

The Events Assistance Program and ACT Festival Fund were amalgamated into a single program called the ACT Event Fund, with two funding rounds in 2013-14. The emphasis for the ACT Event Fund is supporting innovative celebrations that link to Canberra’s identity and stimulate community engagement, primarily supporting festivals and events. In 2013-14 the ACT Event Fund funded 33 local events and festivals valued at \$621,976 such as the Summernats, Kanga Cup, Tuggeranong Community Festival and the Canberra International Music Festival.

2015 Asian Football Confederation (AFC) Asian Cup

Following Australia’s successful bid to host the Asian Cup in 2015, Cabinet agreed to support Football Federation Australia’s bid to host the 2015 AFC Asian Cup and for Canberra to participate as a Host City. In 2010, the ACT Government signed all formal agreements to act as a Host City for the 2015 Asian Cup bids. The ACT Government has agreed to host six games and a quarter final to be played at GIO Stadium Canberra.

The Host City Agreement and Venue Use Agreement between ACT Government and the Local Organising Committee was signed on 4 July 2013. The event draw was released in March 2014 for the seven matches that will be hosted at GIO Stadium Canberra in January 2015. Events ACT is working with the Justice and Community Safety Directorate on new major event legislation surrounding Pitch Invasion, Intellectual Property Rights Protection, Ambush Marketing and Ticket Scalping that will be in place in time for the Asian Cup.

International Cricket Council Cricket World Cup 2015

Cricket Australia, in partnership with New Zealand Cricket, has secured joint hosting rights for the International Cricket Council (ICC) Cricket World Cup (CWC) 2015 to be held during February and March 2015. Canberra will host three matches between 18 February and 3 March 2015 at Manuka Oval. The Government has provided event funding of \$2.225 million in the 2014-15 budget to support the ACT Government's commitment to host ICC CWC 2015 matches in Canberra.

The event will be broadcast to over 200 countries and the tournament is the world's fourth largest, and fourth most viewed, sporting event in the world, representing a potential television audience of 953 million. Hosting these matches will highlight Canberra as an international sporting venue and provide significant opportunity to promote Canberra as the nation's capital. An ACT Steering Committee meets regularly with the Local Organising Committee to plan the tournament. Hosting matches for the ICC CWC 2015 presents business development opportunities which are being developed through the Directorate's Business, Tourism, Events and Sport Division.

FUTURE DIRECTIONS

In 2014-15, Events ACT will:

- develop and implement the ACT Event Fund online application tool to allow applicants to apply and submit all relevant documentation for the ACT Event Fund Application from July 2014, and enhance assessment and evaluation of all submitted applications;
- continue to support the ACT events and festivals sector through the ACT Event Fund;
- continue to develop and deliver the ACT Government's program of events;
- coordinate the Event Coordination Group (ECG);
- continue to manage the events.act.gov.au website as the portal for all major ACT events;
- continue to work with the AFC Asian Cup 2015 Local Organising Committee and other jurisdictions to deliver a successful 2015 AFC Asian Cup in January 2015; and
- work with other jurisdictions and the ICC CWC 2015 Local Organising Committee on the planning and delivery of the ICC CWC 2015 in February and March 2015.

Further information may be obtained from:

Venue and Event Services
Phone: (02) 6207 5369

OUTPUT 1.6 – Land Strategy and Infrastructure Delivery

Infrastructure and Capital Works

The Infrastructure and Capital Works (I&CW) Branch identifies, manages and delivers capital projects that support the Government's Land Release Program. These projects include arterial roads, major intersection redesign and environmental measures such as ponds. I&CW also delivers other identified 'major projects' for the ACT including sporting ground redevelopments, new office buildings and major city/town centre improvements.

The branch comprises three sections: Capital Works Coordination, Infrastructure and Design, and Major Projects. Activities and highlights of these groups is provided below.

Capital Works Coordination

Highlights:

- Design projects completed include East-West Arterial Road and Services and Gungahlin Town Centre Roads.
- Construction projects completed in 2013-14 include Horse Park Drive Extension from Burrumarra Drive to Mirrabai Drive and Horse Park Drive Extension to Moncrieff Group Centre.
- Major ongoing construction works in the Molonglo Valley, including John Gorton Drive Stages 1D and 2A, the Uriarra Link Road, the North Weston Road Intersections are progressing well.
- The development of a consolidated Molonglo earthworks strategy is complete. This identifies the timing and quantity of earthworks which will be available and/or required for the various upcoming Molonglo 2 and Stromlo Forest Park projects to allow planning and development strategies to be prepared efficiently and economically. This development has enabled projects to source materials from within the development area and reduces potential costs to future developers, particularly within the future Group Centre.

Other Projects and Initiatives:

- The development and implementation of an overall program of works in the Molonglo Valley, including EDD, LDA, ACTEW and other service providers is continuing to facilitate land release. The Directorate is currently developing an overall programme for the Molonglo 3 Development Area.
- The Directorate continues to inform the community of the status of major projects with proactive community engagement by attendance at Community Council meetings, use of electronic media such as twitter and the internet, and mail outs to all Weston Creek/Molonglo and Uriarra Village residents.
- The Directorate has worked with ACTEW and ACTEW Water in the development of water supplies for Denman Prospect. EDD will construct the Pressure Reducing Valve Building and the Extra Low Zone water main for ACTEW as part of the East West Arterial construction.

Infrastructure Planning and Design

Highlights:

- Infrastructure Planning and Design have been managing a number of feasibility studies related to land development over the year including those supporting further development in Molonglo, Gungahlin, West Belconnen and infill sites.
- Design work has progressed on Majura Parkway to Majura Road link road where an agreed alignment provides access to additional commercial sites and reduces impacts on sensitive habitat areas.
- Design work is progressing on five intersections in and around Dickson group centre, including detailed traffic modelling of these and other intersections associated with developments in the area.
- Hydrological and hydraulic studies have been completed for Tuggeranong Creek, and dam risk assessments have identified the requirements for an upgraded spillway at Isabella Pond.
- A West Belconnen electrical infrastructure options study has integrated infrastructure and planning requirements for the new development in West Belconnen. The study, when complete, will allow TransGrid to complete the second electrical power supply scheme for the ACT.
- A range of infrastructure studies in Molonglo 3 will help guide the detailed planning and servicing for the area. The infrastructure studies include major roads, bridges, stormwater, sewers, water supply and geotechnical conditions.

Other Projects and Initiatives:

The team has been working on a number of flood studies for Sullivan's Creek, Yarralumla Creek, Weston Creek and Tuggeranong Creek. These studies are fundamental to identifying suitable land for infill and greenfields development as well as identifying existing areas that may have a higher flooding risk.

Major Projects

- The Government has endorsed a *Whole of Government Accommodation Strategy* (WOFGAS) that recommends the development of a Civic 'Hub' to accommodate the administrative functions of government, and the establishment of a number of regional 'Satellite' offices to accommodate support agencies and service delivery functions.
- Construction for the ACT Government Office Gungahlin commenced in 2013-14. The project will accommodate more than 600 ACT public servants, a Canberra Connect shopfront and a childcare facility in a high quality, environmentally friendly contemporary building. The project is expected to be delivered in May 2015.
- Remediation is complete for the dwelling sites at the Narrabundah Long Stay Park. Nineteen new mobile homes were constructed and installed at the Park, and Park infrastructure upgrades completed. Building certification has been achieved for all but one of the dwellings sites at the Park. It is hoped that the certification of the remaining dwelling will be resolved during 2014. The civil works supporting the 19 new mobile homes at the Park has also been completed.
- An Estate Development Plan for Woden Town Centre was developed and approved that allows for retail expansion and the redevelopment of the Woden Bus Interchange.

- In conjunction with Sport and Recreation Services, I&CW delivered the construction of the Gungahlin Leisure Centre. The GLC is an important community facility in the Gungahlin Town Centre that provides a 50 metre main pool, 25 metre learn to swim and program pool and children's play areas, along with a gymnasium and supporting amenities including adjunct child care and cafe.
- Again in conjunction with SRS, I&CW delivered the construction of the Gungahlin Enclosed Oval facility at the Gungahlin Town Centre. It provides a high quality facility accommodating all four football codes on irrigated turf, with competition standard lighting and a major covered grandstand, plus associated car parking.



Gungahlin Enclosed Oval. Geoff Comfort Photography and IQON Pty Ltd.

Other projects and initiatives:

- Completed servicing of land in Ngunnawal for development of aged care accommodation.
- Substantially completed servicing of land in Gungahlin adjacent to Exhibition Park in Canberra for the purpose of developing low cost tourist accommodation.

FUTURE DIRECTIONS

Capital Works Coordination:

- There are five construction projects in the land release capital works program in 2014-15. Three projects (in Molonglo, Gungahlin and Majura) include road construction and provision of trunk water, sewer and stormwater infrastructure. A project in Tuggeranong will provide water quality and safety protection measures, and a project in Dickson will provide road and services to the Dickson development area.
- The Cravens Creek Water Quality Control Pond and the Horse Park Drive Water Quality Control Pond will commence construction in 2014-15.

Infrastructure Planning and Design:

- Ten new construction projects are identified for the 2014-15 financial year including Dickson group centre intersections, Isabella weir spillway, Majura Parkway to Majura Road Link Road, Molonglo Stage 2 Infrastructure and Throsby access roads.
- A program of further feasibility, design and construction projects is being developed for future years in support of the Government's Indicative Land Release Program.

Major Projects:

- The Government has agreed to proceed with the next stage of the WOFGAS, the market testing for the office accommodation in Civic. A Registration of Interest (ROI) document for the provision of approximately 42,000 square metres will soon be put to the market. Market testing will examine the options available to best secure the required office space, such as through the adaptive re-use of existing buildings, a campus-style of accommodation, construction of a new building or a combination of these options.
- Work will continue on the ACT Government Office Gungahlin, including finalisation of the preferred tenderer responsible for operating the child care centre.
- Construction of preparatory works for the Woden Bus Interchange redevelopment will progress during the second half of 2014.
- In collaboration with the Land Development Agency and other ACT Government agencies progress the design development of infrastructure for City to the Lake will progress during 2014-15.
- In conjunction with the Venue and Events Services branch, the Stromlo Forest Park master plan update will be implemented with the key elements being new playing fields to service the neighbouring Molonglo district, an arena for athletes and spectators and planning for the development of a commercial village, tourist accommodation centre and leisure centre.

Further information may be obtained from:

Director, Infrastructure and Capital Works
Ph: (02) 6207 5507

Project Facilitation and Direct Sales Unit

The Project Facilitation and Direct Sales Unit accepts direct sale applications from commercial, community and Territory entities. The unit processes these applications by assessing an applicant's claims against the eligibility criteria established under the *Planning and Development Regulations 2008*, or alternatively against the grant objectives prescribed under the *Planning and Development Act 2007*. In cases where an applicant has not identified a preferred parcel of land, the unit facilitates a site selection process. This process involves liaising with both internal and external stakeholders for comment and consultation.

Following consideration of an application by the Direct Sale Panel, Government is requested to consider the applicant's eligibility for the parcel of land. If supported, the Unit facilitates the grant of a lease. Depending on the specific nature of the sale and the land, extensive site investigations may be undertaken prior to any sale being finalised.

There are approximately 55 direct sale applications currently being processed.

In 2013-14 the Direct Sales Unit finalised fifteen direct sales, which resulted in the grant of either a Crown lease or an Executive lease.

During the year, direct sales of land were made to the following:

- Greening Australia (Capital Region) Limited;
- Canberra Centre Investments Pty Limited and QIC Westpoint Pty Limited;
- Cerebral Palsy Alliance;
- Con Tsoulias and Canma Properties Pty Limited;
- The Trustees of the Roman Catholic Church for the Archdiocese of Canberra and Goulburn;
- Van Lang NRAS Village Pty Limited; and
- Exhibition Park Corporation.

A number of Executive leases to achieve community outcomes were also issued, including to:

- the Economic Development Directorate to enable better management of sporting facilities in Lyneham and Griffith; and
- the Education and Training Directorate to enable the provision of better child care facilities.

During the year the Unit worked with the Land Development Agency to deliver the following sites:

- supermarket site – Dickson;
- mixed use development site – Dickson; and
- mixed use development site – Amaroo.

The Project Facilitation and Direct Sales Unit has also assisted in the progression of a number of major projects and strategic outcomes for Government, these include:

- IKEA - (Pialligo) direct sale to facilitate the development of a bulky goods retail store;
- Zhenfa Solar - (Tuggeranong) direct sale to facilitate the development of a solar farm;
- Pace Farm - Development Deed (Belconnen) management of a Development Deed to facilitate the conversion from a battery egg production facility to a barn laid egg facility;
- Stromlo Forest Park - (Stromlo) direct sale to facilitate the grant of an Executive lease over the land;
- John James Memorial Foundation - Leukaemia Foundation - (Garran) direct sale to facilitate the development of a respite facility for the Leukaemia Foundation of Australia;
- ACT Health Directorate - Secure Mental Health Unit - (Symonston) direct sale to enable the establishment of the Secure Mental Health Inpatient Unit;
- ACT Health Directorate - University of Canberra Public Hospital - (Bruce) direct sale to facilitate the establishment of the University of Canberra Public Hospital; and
- ACTEW Corporation - Water Supply - (Tuggeranong) direct sale to facilitate the provision of water supply infrastructure.

FUTURE DIRECTIONS

During 2013-14 the Project Facilitation and Direct Sales Unit combined with the Office of the Coordinator-General, within the new Policy, Projects and Legislation Branch. Together the areas will continue to deliver some of the ACT Government's high priority projects and facilitate the release of land to the community sector.

The Unit will continue to provide high level strategic advice and representation across government agencies.

Further information may be obtained from:

Executive Director, Policy, Projects and Legislation
Phone: (02) 6205 0740

Office of the Coordinator-General

The Director-General of the Economic Development Directorate also performs the role of Coordinator-General to facilitate government outcomes and priorities of the ACT Public Service. The Office of the Coordinator-General (OCG) supports the Coordinator-General to:

- coordinate government responses to high value, complex investment and development inquiries and proposals from the private sector;
- advise government on systemic changes to policy and/or practice that will improve the delivery of government priorities; and
- undertake across-government coordination of complex delivery activities as requested by the government or the Strategic Board.

Molonglo NES Plan Annual Report

The Molonglo Valley Plan for the Protection of Matters of National Environmental Significance (NES Plan), September 2011 requires the ACT Government to provide an annual report on the implementation of actions committed to be undertaken by the ACT Government. The OCG has been tasked to lead the production of these reports. These reports describe the activities that are required to meet the outcomes of the NES Plan and update the Commonwealth Department of Environment on the status of development and conservation actions.

Facilitation of Future Planning Eastern Broadacre

The OCG has been working with the Environment and Sustainable Development Directorate (ESDD) by facilitating discussions and documentation sharing on this project. The OCG has contributed to the strategic direction of the project by offering to continue to work collaboratively with the ESDD to undertake a Strategic Assessment under the *Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act).

IKEA

The OCG is the lead area in project managing the land release of the proposed IKEA site. This site is located on the western side of Majura Road, between the intersections of Spitfire Avenue and Mustang Avenue. It is expected that IKEA will be a strong driver of economic growth, not only in the Territory but also in the region. The OCG will continue to work with IKEA to complete a number of components before the sale is finalised later in 2014.

Colocation Study

In late 2013, the OCG engaged Deloitte Access Economics to conduct a study into the feasibility of co-locating the three ACT racing clubs – the Canberra Racing Club, the Canberra Harness Racing Club and the Canberra Greyhound Racing Club – onto a single site. Legislation, Racing and Gaming is supporting the OCG with this work. The potential to co-locate Exhibition Park in Canberra with the racing codes has also been considered. The study was a government commitment following the 2011 report of the Independent Competition and Regulatory Commission, which noted that co-location would provide

efficiencies to the industry, including stronger bargaining power in scheduling negotiations and greater utilisation of capital infrastructure. The colocation study is in its draft phase and has been provided to the racing codes and Exhibition Park Corporation for final comment. Information will be provided to the ACT Legislative Assembly once the feasibility study is completed around October 2014.

Defence Land

OCG continues to engage with the Department of Defence, progressing the Territory's interest in acquiring a number of surplus Defence land parcels within the ACT.

Gungahlin Strategic Assessment

Commonwealth environmental assessment under the EPBC Act was completed in 2013-14 to enable the release of undeveloped land in the suburbs of Kenny, Throsby, Moncrieff, Jacka, Taylor and Kinlyside. The OCG, in partnership with ESDD, completed this Strategic Assessment in July 2013. Approval and endorsement from the Commonwealth of the Strategic Assessment has provided the Territory certainty regarding the land development areas and conservation areas, as well as providing direction to protect and enhance Matters of National Environmental Significance. As part of this process, OCG will continue to coordinate the mandatory requirements detailed in the Strategic Assessment throughout the development of these new suburbs. The OCG is leading the whole-of-government officer level working group and providing secretariat support to the Plan Implementation Team.

Working with other Directorates

The OCG continues to work closely with other directorates to provide advice and direction on projects of Territory significance, including Capital Metro. The OCG has attended information sessions on Queanbeyan Sewerage Treatment Plan upgrade; Molonglo River Park Coordination Committee; One-Stop-Shop discussions under the EPBC Act; and Land Development and conservation updates to community groups, including the ACT and Region Conservation Council and the Capital Metro land use options discussion workshop.

FUTURE DIRECTIONS

In mid 2014, the Office of the Coordinator General was combined into the new Policy, Projects and Legislation Branch. In the coming year the Office of the Coordinator General will continue to deliver some of the ACT Government's highest priority/value complexity projects, as well as working with the private sector and directorates to coordinate and facilitate proposals to enable significant economic investment in the Territory.

Strategic Land Release

Each year the ACT Government publishes a four-year Indicative Land Release Program, which sets out the intended release of residential, commercial, industrial, and community and non-urban land. The Government's objective is to meet demand for land and to establish an inventory of serviced land.

The programs are indicative as they are inevitably subject to change as market conditions alter, as Government priorities are adjusted, or as other commercial issues arise that can affect the finalisation of anticipated sales. The Directorate is responsible for preparing the programs in collaboration with other directorates.

The programs are a key input to:

- the Land Development Agency's Statement of Intent and land sales program;
- Chief Minister, Treasury and Economic Development Directorate's estimate of land sales revenue;
- The Directorates capital works program; and
- ESDD's land structure and concept planning, and draft variations to the Territory Plan.

The Indicative Land Release Program for 2014-15 to 2017-18 is available on the Directorate's website at: <http://www.economicdevelopment.act.gov.au/land>.

FUTURE DIRECTIONS

In mid 2014, Strategic Land Release was combined into the new Policy, Projects and Legislation Branch. In the coming year Strategic Land Release will publish a four-year Indicative Land Release Program.

Further information may be obtained from:

Executive Director, Policy, Projects and Legislation
Phone: (02) 6205 0740

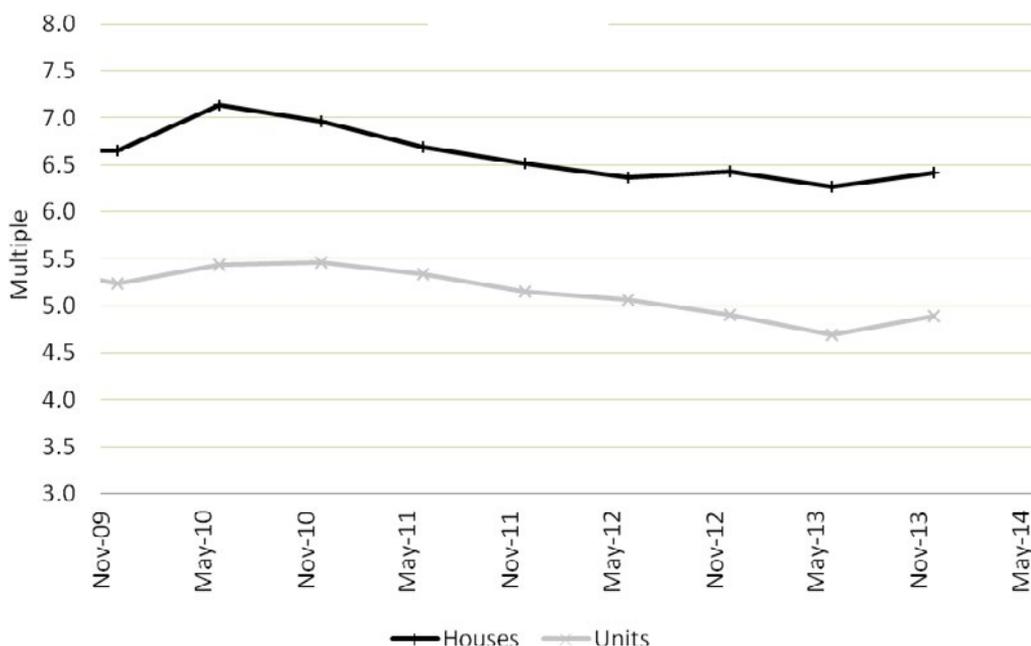
Strategic Indicators

The Directorate identified six strategic indicators in the Budget Papers for 2013-14. Below are the details of the Directorate's performance against these indicators.

Strategic indicator 1 – A reduction in the median house price/multiple.

A key objective of the residential land release program is to prevent land supply from contributing to rapid land price changes. The Median House and Unit Price/Income Multiple indicator measures changes in dwelling prices relative to changes in incomes in the ACT.

Median House and Unit Price to Income Multiple



Source: Annualised ABS Average Weekly Ordinary Full Time Earnings as a multiple of the 3 month simple median house and unit price as recorded by RPData/Rismark

There has been a steady reduction in house and unit price to income multiple since May 2010. The multiple is currently 6.4 for houses and 4.9 for units. The recent increase in the multiple is due to a fall in average incomes combined with an increase in property prices. It is anticipated that this indicator will reduce as the residential land release program continues to deliver more residential dwelling sites, thus further easing pressure on land prices.

Note: This was the most accurate data available as of 30 June 2014.

Strategic indicator 2 – Higher than national average participation in sport and physical recreation

a. Higher than average participation by adults

The ABS publication “4156.0 - *Sports and Physical Recreation: A Statistical Overview, Australia, 2012*” using data collected from “4177.0 – Participation in Sport and Physical Recreation, Australia, 2012” shows that the ACT has the highest participation levels in Australia with 80.3 per cent of Canberrans participating in some sport and physical recreation². The table below shows the participation rates by age group:

Age Group	Participation Rate ACT (%)	Participation Rate National (%)
15–17	93.3	78.0
18–24	94.6	71.6
25–34	86.8	70.2
35–44	76.5	68.7
45–54	74.7	63.4
55–64	77.0	62.6
65 and over	67.5	50.4
Overall %	80.3	65.0

The participation rate by each age group in the ACT is above the national average. The ABS data shows that older adults in the ACT participate at significantly higher levels than the rest of the country, with 77 per cent of adults aged 55-64 (the national average is 62.6 per cent) and 67.5 per cent of adults aged 65 and over (the national average is 50.4 per cent) participating in sport and active recreation.

² This is the most accurate data as the Australian Bureau of Statistics only collects and updates data every two years.

b. Higher than national average participation by children

The ABS publication “4156.0 - Sports and Physical Recreation: A Statistical Overview, Australia, 2012”, using data collected from “4901.0 - Children’s Participation in Culture and Leisure Activities, Australia, 2012” shows that 73.3 per cent of children aged 6-14 in the ACT participated in organised sport outside of school hours³. This level of participation is the highest in the country as outlined in the table below:

State/Territory	Participation Rate Male aged 6-14 (%)	Participation Rate Female aged 6-14 (%)	Overall (%)
ACT	76.0	70.5	73.3
WA	72.3	54.4	63.6
SA	66.1	60.2	63.2
VIC	65.4	55.4	60.5
NSW	67.2	52.8	60.2
TAS	63.8	51.9	58.0
QLD	63.2	59.4	56.5
NT	60.7	46.3	53.7
Overall %	66.4	53.6	60.2

Strategic indicator 3 – Value of Tourism

Australian Capital Territory Tourism Satellite Account (TSA) data for 2012-13³ reported that the tourism industry contributes around \$1.8 billion to the ACT economy (an increase of 8.5 per cent from 2011-12) and employs approximately 17,000 people (an increase of 6.3 per cent from 2011-12).

Strategic indicator 4 – Business development

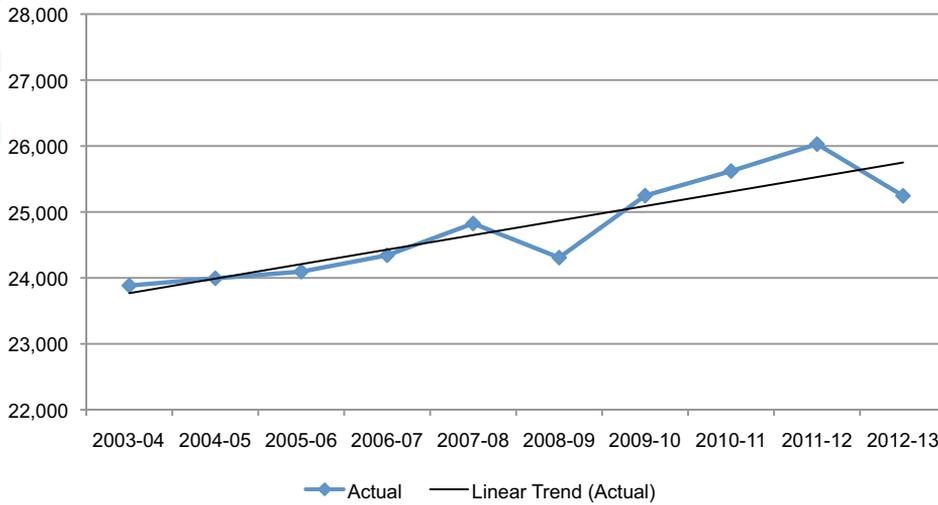
a. Business formation above the current long-term average rate

Results

The chart on the next page details the number of actively trading businesses registered in the ACT at the end of 2012-13. It illustrates a fall in the number of businesses whose main state of operation was the ACT of 3.0 per cent, following a two year period of above average growth. This fall is consistent with the fall in the number of business operating nationally of 2.9 per cent.

³ Note; these figures were released in April 2014, but the data relates to the 2012-13 financial year.

Active businesses where ACT is main state of operation



Source: Australian Bureau of Statistics, 8165.0 – Counts of Australian Businesses

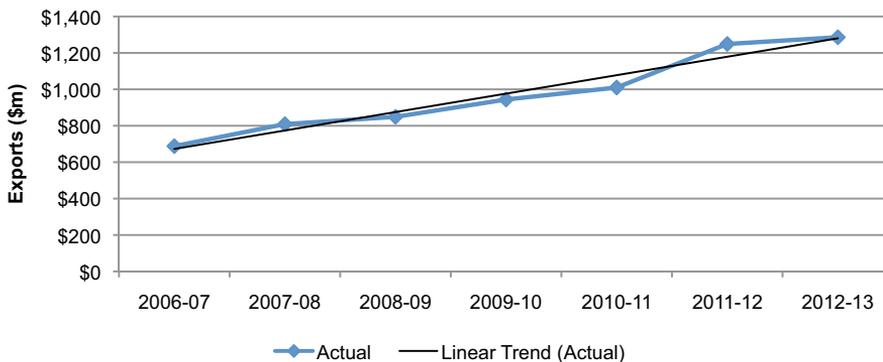
b. Increasing measures of ACT Goods and Services exports

Results

The chart below details the value of the ACT's merchandise and service exports at the end of 2012-13. It illustrates that exports from the ACT were worth \$1.286 billion, an increase of \$37 million over the previous year. ACT merchandise and services exports have grown by an average rate 10.0 per cent over the past five years.

The ACT's exports are predominantly in the services sector, which represents \$1.279 billion of total exports. Service exports are underpinned by the education sector, government services and tourism, which together account for three quarters of total exports.

ACT international goods and services exports



Source: Australian Bureau of Statistics, Australian National Accounts: State Accounts, 2012-13 (Catalogue 5220.0)

Note: these figures have a one year lag. They are released in 2013-14, but the data is for a 2012-13 data year.

B.3. Community Engagement and Support

As part of our commitment to building a better Canberra with the community, the Directorate has improved upon and increased its focus on community engagement activities to keep Canberrans informed. This has been done by using both online and traditional tools to communicate and ensure that information is provided in a timely manner, as well as providing on-going advice where required, on matters of interest. Advertising and information dissemination of sporting and event activities, as well as the usual engagement activities undertaken in relation to future land releases, road works and other development associated activities were also undertaken.

Star Track Oval Major Events and Temporary Traffic Management/ Parking Plan for 2014

The purpose of this engagement was to inform the community and relevant stakeholders of planned major events at Star Track Oval and to inform and discuss the temporary traffic management plan for each event during 2014. This engagement was undertaken on behalf of Territory Venues and Events.

Tools used to engage the community included letters to the Inner South Canberra Community Council (ISCCC), Kingston and Barton Residents' Group (KBRG) and residents and businesses in close proximity to the Oval; a meeting with representatives from the ISCCC and KBRG; EDD and Star Track Oval web updates; EDD and Star Track Oval social media; ACT Government Community Noticeboard press; ACT Government Time to Talk website; Ticketek message to ticket holders.

Outcome: These activities were for information purposes; however a commitment to meet bi-annually with the ISCCC and KBRG to provide updates prior to each sporting season was made.

Canberra Olympic Pool and Lakeside Leisure Facility Temporary Closures

The purpose of this engagement was to inform the community and relevant stakeholders of two separate temporary closures that occurred to repaint and remediate the Canberra Olympic Pool. This engagement was undertaken on behalf of Sport and Recreation Services.

Tools used to engage the community included letters/emails to inform of closure and reopening to the North Canberra Community Council (NCCC), The Club Group Management Lakeside Leisure Centre, Canberra Olympic Pool Members and Pass Holders, Austswim/Swim and Survive Participants, frequent users of the Club, surrounding indoor aquatic facilities; EDD web updates; EDD social media; ACT Government Community Noticeboard press; ACT Government Time to Talk website; ACT Government whole-of-government message; and signage.

Outcome: The Canberra Olympic Pool was closed and reopened successfully and without incident.

Cotter Road, Streeton Drive and Dixon Drive Weston Creek Road Works/Traffic Switches

The purpose of this engagement was to inform the community and relevant stakeholders of a number of road works/traffic switches that occurred as part of the Cotter Road, Streeton Drive and Dixon Drive upgrades in Weston Creek. This engagement was undertaken on behalf of the Infrastructure and Capital Works Branch.

Tools used to engage the community included letters to the Weston Creek Community Council (WCCC) and residents and businesses in Weston Creek; a presentation to the WCCC; EDD web updates; EDD social media; ACT Government Community Noticeboard press; ACT Government Time to Talk website; and signage.

Outcome: Dixon Drive road works were completed May 2014 and the Cotter Road and Streeton Drive road works are expected to be completed August/September 2014. This activity was for information purposes; however a commitment to continue to provide updates to the WCCC was made.

Community Grants/Assistance/Sponsorship

Economic Development			
Recipient	Project	Project Purpose	Amount
University of Canberra	Student Residences	Provision of accommodation support for students at the University of Canberra	\$700,000

Economic Development Policy			
Recipient	Project	Project Purpose	Amount
ACT Racing Club	Industry support	To support thoroughbred racing in the ACT	\$5,870,250
ACT Harness Racing Club	Industry support	To support harness racing in the ACT	\$978,375
ACT Greyhound Racing Club	Industry support	To support greyhound racing in the ACT	\$978,375

Civic Revitalisation			
Recipient	Project	Project Purpose	Amount
Canberra CBD Pty. Ltd.	Civic Revitalisation	Upgrade of the city	\$1,857,000

Events ACT			
Recipient	Project	Project Purpose	Amount
MusicACT	ACT Event Fund	The staging of MAMAs (MusicACT Annual Music Awards) Annual Music Award to promote local Canberra artists and music	\$22,500
Canberra International Film Festival Inc	ACT Event Fund	The staging of Canberra International Film Festival	\$25,000
Out There Productions Major Events Pty Ltd	ACT Event Fund	The staging of Tropfest national film festival	\$20,000
ACT Region Veteran Golfers Association	ACT Event Fund	The conduct of the 2013 Australian Veteran Golfers Union National Championships	\$15,000
ACT Fencing Association	ACT Event Fund	The staging of the Australian National Fencing Championships	\$10,000
ACT Masters Squash Inc	ACT Event Fund	The conduct of the 2013 Australian Masters Squash Championships	\$20,000
ACT Branch - Tournament of the Minds	ACT Event Fund	The staging of Australian Tournament of the Minds	\$10,000
You Are Here Incorporated	ACT Event Fund	The conduct of You Are Here, a curated festival to showcase Canberra's independent and experimental arts and culture	\$25,000
Australian Volleyball Federation	ACT Event Fund	The staging of 2014 Volleyball World League	\$35,000
Capital Football	ACT Event Fund	The staging of the Kanga Cup football tournament	\$35,000
ProMusica	ACT Event Fund	The conduct of the Canberra International Music Festival	\$15,655
Capital Country Truffle Festival Association	ACT Event Fund	The staging of the Canberra and Capital Region Truffle Festival	\$15,000
Capital Football	ACT Event Fund	The conduct of the 2014 Futsal National Championships	\$15,000
Canberra Business Council-Screen ACT	ACT Event Fund	The staging of short::seasons, a short film festival focusing on showcasing the work of filmmakers from Canberra	\$15,000
Canberra Comedy Festival	ACT Event Fund	The staging of the Canberra Comedy Festival	\$19,000
The Living Green Festival (ACT) Inc	ACT Event Fund	The conduct of the Living Green Festival, encouraging and raising awareness of environmental issues	\$10,000
Tuggeranong Community Festival Inc	ACT Event Fund	The staging of the Tuggeranong Community Festival	\$15,000
Swiz Pty Limited	ACT Event Fund	The staging of Stronger Than Fiction, an international documentary film festival supporting developing artists and productions	\$10,000
Belconnen Arts Centre Inc	ACT Event Fund	The conduct of 2014 Wind Air Water, a community event to celebrate World Environment Day	\$7,761
Canberra Fishermen's Club Inc	ACT Event Fund	The staging of Canberra Carp-Out, an event to attract and encourage new anglers to Canberra	\$4,500
Cycle Education Pty Ltd	ACT Event Fund	The conduct of the 2014 Dirt de Femmes Series	\$8,560

Events ACT			
Recipient	Project	Project Purpose	Amount
ACT Cycling Federation (Cycling ACT)	ACT Event Fund	The staging of the 2013 National Capital Tour for cycling within the region	\$19,000
Australian National Square Dance Conventions in the ACT Inc	ACT Event Fund	The conduct of the 55th Australian National Square Dance Convention	\$6,000
Canberra International Film Festival Inc	ACT Event Fund	The staging of the Canberra International Film Festival, celebrating cinema across an 18 day program that showcases films from around the globe	\$30,000
National Folk Festival Ltd	ACT Event Fund	The staging of the National Folk Festival, an annual music event with attendance of approximately 50,000 people from Canberra and interstate promoting a safe and lively environment for enjoying live music	\$25,000
Devil Moon	ACT Event Fund	The conduct of Parties at the Shops event, provides an opportunity to celebrate and strengthen the local community in creative ways with a collection of events in non traditional venues in Canberra's suburbs	\$19,000
Silversun Pictures	ACT Event Fund	The staging of Canberra Short Film Festival, an important section of the National Short Film Competition open to all short filmmakers in Australia	\$15,000
Summernats Pty Ltd	ACT Event Fund	The staging of the 2014 Summernats Car Festival	\$25,000
Woden Community Service Inc	ACT Event Fund	The staging of the Woden Valley Festival, a community based event aimed at strengthening community involvement and support in the Woden area	\$15,000
Canberra Off-Road Cyclists	ACT Event Fund	The staging of the 2013 World Solo 24 hour Mountain Bike Championships	\$25,000
Volleyball Australia	ACT Event Fund	Hosting of the men's volleyball qualification tournament for 2014 Federation Internationale de Volleyball (FIVB) Men's Volleyball World Championship	\$25,000
ACT Cycling Federation (Cycling ACT)	ACT Event Fund	The staging of the 2014 National Capital Tour for cycling within the region	\$20,000
Basketball ACT	ACT Event Fund	The staging of two Australia v New Zealand Basketball Test matches (men's & women's). The test matches were part of 2013 FIBA Oceania Qualifying Basketball Series	\$25,000

Sport and Recreation			
Recipient	Project	Project Purpose	Amount
ACT & Southern NSW Rugby Union	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
ACT Badminton Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
ACT Baseball Association	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$45,000
ACT Badminton Association	Purchase of Equipment	Purchase of badminton court equipment to increase court usage	\$1,000
ACT Basketball	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
ACT Basketball	Financial Travel Assistance	Assistance for ACT Intellectually Disabled Men's Basketball team to attend Championships, Kalamunda	\$500
ACT BMX Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
ACT Boccia	ACT Boccia Expansion Project	Purchase ramp to better service current participants and encourage further participation in Boccia by people with a disability in the ACT	\$1,700
ACT Broomball Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$2,500
ACT Canine Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
ACT Chess Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$2,500
ACT Companion Dog Club	Centenary Club of the Month	Funding towards purchase of equipment	\$500
ACT Cricket Association	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
ACT Cricket Association	Global Cricket Challenge	A multicultural event aimed at encouraging participation in Cricket in culturally and linguistically diverse (CALD) and Aboriginal and Torres Strait Islander communities	\$5,000
ACT Cycling Federation	Purchase Equipment	Purchase race radios to increase communication with race officials and marshals at events	\$1,000
ACT Cycling Federation	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$26,000

Sport and Recreation			
Recipient	Project	Project Purpose	Amount
ACT Equestrian Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$7,500
ACT Fencing Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$8,500
ACT Football Federation (Capital Football)	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
ACT Football Federation (Capital Football)	Multicultural Inclusion Program (SUN Cup)	An enhancement of the existing Soccer Unites (SUN) Cup aimed at increasing participation in Football by CALD communities	\$9,000
ACT Hang Gliding and Paragliding Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$3,000
ACT Ice Skating Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$3,500
ACT Little Athletics Association	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$26,000
ACT Little Athletics Association	Financial Travel Assistance	Assistance for athlete to attend Trans Tasman Tour Challenge, NZ	\$250
ACT Monaro District Golf Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$6,000
ACT Pistol Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
ACT Rogaining Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
ACT Rowing Association	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$45,000
ACT Rowing Association	Yarramundi Reach Launch Pontoon Dock Construction Program	Construction of a permanent launch pontoon for greater participation	\$1,750
ACT Rowing Association	Black Mountain Peninsula Site Assessment	Black Mountain Peninsula Site Assessment for potential rowing/triathlon facility	\$11,300
ACT Squash Rackets Association	Purchase of Woden Squash Centre (SLISS)	Support for the purchase of the Woden squash facility	\$2,531
ACT Squash Rackets Association	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$45,000
ACT Squash Rackets Association	Woden Centre Facility Repair	Repairs and maintenance work to Woden Squash Centre	\$62,400

Sport and Recreation			
Recipient	Project	Project Purpose	Amount
ACT Tenpin Bowling Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$7,500
ACT Ultimate Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
ACT Water Ski Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
ACT Wrestling	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$2,500
ACTSPORT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$81,200
ACTSPORT	Active 2020 Leadership Group Support	Member support program offering business support outcomes for most vulnerable members – smaller sport and recreation organisations to improve organisational capacity	\$14,000
Australian Football League NSW/ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
Australian Football League NSW/ACT	AFL for the Diverse Population of Canberra	A new six week AFL skill development program aimed at encouraging participation in AFL in CALD communities	\$5,000
Asthma Foundation ACT	Ground Hire Assistance	Ground Hire Fee for 2014 World Asthma Day Launch	\$169
Athletics ACT	Purchase Track and Field Equipment	Competition equipment for the Woden Park synthetic athletics track	\$60,000
Athletics ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$26,000
Belconnen Dog Obedience Club	Grounds Safeguarding Project	Repairs and upgrade underground irrigation/plumbing for grounds	\$3,600
Belconnen Wests Tennis Club	Repair Base and Re-surface Tennis Courts	Repair two courts clay-base undermined by water and drought	\$26,500
Billiards and Snooker Association ACT	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$2,500
Bowls ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$45,000
Boxing ACT	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
Burley Griffin Canoe Club	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$6,000

Sport and Recreation			
Recipient	Project	Project Purpose	Amount
Calisthenics ACT	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$10,000
Canberra City Gymnastic Club	Facility Extension (SLISS)	Support to extend club facility and enhance training capabilities	\$8,606
Canberra Cycling Club	Purchase Trailer-mounted Portable Toilet	To increase attendance and provide a safer environment for members	\$1,900
Canberra District Rugby League	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$26,000
Canberra Dragon Boat Association	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$10,000
Canberra Ice Dragons Dragon Boat & Outrigger Canoe Club	Purchase Outrigger Canoe	Purchase six-man outrigger canoe to cater for increased membership	\$11,850
Canberra Riding Club Pony Club	Repair Double Sand Arena	Repairs to damaged sand arena for safety, events and membership increase	\$58,500
Canberra Rifle Club	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
Canberra Roller Derby League	Centenary Club of the Month	Funding towards purchase of equipment	\$500
Capital Lakes Rowing Club	Para-rowing Equipment	Purchase of an adaptive single scull with accessories (back seat, pontoons, oars) to replace scull on loan	\$9,196
Ginninderra Little Athletics Club	Hurdle Replacement Program	Purchase of hurdle equipment to support needs of members and the local community	\$1,250
Gymnastics ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
Hockey ACT	Indoor/multi-sport floor replacement	Aged and damaged indoor floor replacement	\$150,000
Hockey ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
Hockey ACT	Greenway Field Development (SLISS)	Development of Greenway synthetic hockey fields	\$75,488
Judo Federation of Australia ACT	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$5,000
Majura Park Gun Club SSAA	Upgrade Facility	Upgrade clay target shooting layout and equipment providing regional shooters Olympic disciplines and attract membership	\$62,522
Multicultural Youth Services	Football United	Funding to support engagement of part-time coordinator to run a football program to encourage participation in football in CALD communities	\$20,000

Sport and Recreation			
Recipient	Project	Project Purpose	Amount
Netball ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
Orienteering ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$26,000
Orienteering ACT	Trail O - Creating an Inclusive Orienteering Community	Funding to allow creation of permanent orienteering courses in urban parkland for ongoing use for people with a disability	\$8,000
Pedal Power ACT	Centenary Club of the Month	Funding towards purchase of equipment	\$500
Pedal Power ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak cycling sporting body	\$90,000
Pedal Power ACT	Cycle Well to New Horizons	An enhancement of the established New Horizons program - to provide further opportunities for older adults to participate in cycling	\$8,344
Physical Activity Foundation	Active Kids Challenge	Increased school-time physical activity by students	\$25,000
Powerlifting Australia Ltd	Financial Travel Assistance	Assistance for athlete to attend Commonwealth/Oceania Powerlifting Championships, NZ	\$250
Royal Life Saving Society Australia - ACT Branch	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$25,000
SnowSports ACT	Purchase of ACT Rollerski Equipment	Six sets of rollerskis and equipment for introducing cross country skiing to ACT schools and recruiting athletes into the ACT junior squad	\$1,400
SnowSports ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$26,000
Softball ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
Special Olympics ACT	So you want to be a Giant	To create a new AFL program in Canberra to enable current and potential athletes with an intellectual disability access to the sport	\$8,300
Special Olympics ACT	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$17,000
Sports Medicine Australia ACT (SMA-ACT)	Sport InjurEdata	Sports injury surveillance and reporting system to equip SMA-ACT sports trainers with netbooks running injury collection database software linking trainers to a central web based database	\$10,000

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Sport and Recreation			
Recipient	Project	Project Purpose	Amount
Sports Medicine Australia ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$45,000
Swimming ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$26,000
Table Tennis ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$26,000
Tennis ACT Limited	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
Touch Football ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
Triathlon ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$70,000
Valley Vikings Squash Club	Centenary Club of the Month	Funding towards purchase of equipment	\$500
Volleyball ACT	Marketing & Engagement of Beach Volleyball Facility	Lyneham beach volleyball facility development	\$15,000
Volleyball ACT	Triennial Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$45,000
Volleyball ACT	Beach Volleyball Facility	Lyneham beach volleyball facility development	\$258,531
Water Polo ACT	Build Capacity to Respond to Expansion	Engage consultant for formulation of strategic plan 2015-18	\$2,500
Water Polo ACT	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$7,500
Weston Creek Tennis Club	Resurfacing Synthetic Grass Courts	Upgrade four synthetic tennis courts to provide a safe, high quality tennis facility	\$90,000
Woden Valley Gymnastics Club	Centenary Club of the Month	Funding towards purchase of equipment	\$500
Woden Valley Gymnastics Club	Enable Gymnastics	A gymnastics program designed to enhance the general health, welfare and well being of participants with a physical or intellectual disability	\$2,205
Woden Valley Gymnastics Club	Groove and Move Gentle Gym Program	A gymnastics program aimed at people aged 50 years and over - aim to develop flexibility, strength, balance and coordination	\$3,255
Yachting ACT	Annual Operational Assistance	Financial assistance to support the continued operations, promotions and development of the peak sporting body	\$6,000
YMCA of Canberra	Building Health and Fitness Options For All Program	Upgrade and expand gym equipment to enable people with disabilities, elderly and health issues to participate in programs offered	\$4,500

Sport and Recreation			
Recipient	Project	Project Purpose	Amount
Yowani Country Club Ltd	Bowling Green Ditch Backing Repairs	Cover bowling green ditches with new synthetic turf necessary for safe and effective bowls to be played	\$9,000
ACT Football Federation (Capital Football)	2013-14 National League Team Funding Program	Operational assistance for Canberra United (women's football)	\$107,500
Australian Baseball League	2013-14 National League Team Funding Program	Operational assistance for the Canberra Cavalry	\$50,000
Basketball ACT	2013-14 National League Team Funding Program	Operational assistance for the Canberra Gunners (men's basketball)	\$40,000
Capital Cycle Racing	2013-14 National League Team Funding Program	Operational assistance for Team Suzuki Bontrager (men's cycling)	\$18,000
Capital Cycle Racing	2013-14 National League Team Funding Program	Operational assistance for Team Suzuki Bontrager (women's cycling)	\$18,000
CBR Brave	2013-14 National League Team Funding Program	Operational assistance for the CBR Brave (ice hockey)	\$29,000
Cricket ACT	2013-14 National League Team Funding Program	Operational assistance for the ACT Comets (men's cricket)	\$29,000
Cricket ACT	2013-14 National League Team Funding Program	Operational assistance for the ACT Meteors (women's cricket)	\$29,000
Netball ACT	2013-14 National League Team Funding Program	Operational assistance for the Canberra Darters (netball)	\$29,000
Orienteering ACT	2013-14 National League Team Funding Program	Operational assistance for Canberra Cockatoos (men's orienteering)	\$12,000
Orienteering ACT	2013-14 National League Team Funding Program	Operational assistance for Canberra Cockatoos (women's orienteering)	\$12,000
Tennis ACT	2013-14 National League Team Funding Program	Operational assistance for Canberra Velocity (men's tennis)	\$18,000
Tennis ACT	2013-14 National League Team Funding Program	Operational assistance for Canberra Velocity (women's tennis)	\$18,000
Volleyball ACT	2013-14 National League Team Funding Program	Operational assistance for Canberra Heat (men's volleyball)	\$18,000
Canberra Raiders Pty Ltd	2013-14 Performance Agreement Funding	All home games hosted at GIO Stadium Canberra as per Performance Agreement	\$1,515,354
Australian Football League	2013-14 Performance Agreement Funding	AFL/Giants Partnership	\$2,373,000
ACT & Southern NSW Rugby Union Limited	2013-14 Performance Agreement Funding	All home games hosted at GIO Stadium Canberra as per Performance Agreement	\$1,156,305
Basketball ACT	2013-14 Performance Agreement Funding	Canberra Capitals sponsorship and support package	\$250,000

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Innovation, Trade and Investment			
Recipient	Project	Project Purpose	Amount
National Capital Attractions Association Inc	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
Australian Institute of Sport	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
National Museum of Australia	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
National Gallery of Australia	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
Accor Canberra	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
Australian Hotels Association ACT Branch	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
SchoolPro Pty Ltd	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
Quintessencelabs	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
Centre for Internet Safety Pty Ltd	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
Intelledox	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
Content Group Pty Ltd	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
CollabIT ACT	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
SchoolPro Pty Ltd	Trade Connect Grant Program	Market research and development	\$3,601
Feedback Loop Pty Ltd	Trade Connect Grant Program	International trade show participation	\$5,408
Feedback Loop Pty Ltd	Trade Connect Grant Program	International trade show participation	\$990
Centre for Internet Safety Pty Ltd	Trade Connect Grant Program	Business Development Engagement to the USA	\$11,250
Link Web Services Pty Ltd	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
On the Go	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
WildBear Entertainment Pty Ltd	Trade Connect Grant Program	Participation in Singapore Trade Mission	\$3,000
Screen ACT	Trade Connect Grant Program	Film festival trade mission	\$7,553
SmartWard Pty LTD	Trade Connect Grant Program	Market research and development	\$10,682
Gravity Consulting Services Pty Ltd	Trade Connect Grant Program	International conference participation	\$2,925
Cheer Chick Charlie	Trade Connect Grant Program	International trade show participation	\$6,174
Screen ACT	Trade Connect Grant Program	Berlinale Film Festival participation	\$3,000

Innovation, Trade and Investment			
Recipient	Project	Project Purpose	Amount
WildBear Entertainment Pty Ltd	Trade Connect Grant Program	Market research and development	\$8,500
Intelledox Pty Ltd	Trade Connect Grant Program	Participation in Indonesian Trade Mission	\$1,303
4 Minutes 33	Trade Connect Grant Program	International trade show participation	\$3,012
mHITs Ltd	Trade Connect Grant Program	International market development and meetings	\$3,613
mHITs Ltd	Trade Connect Grant Program	International market development and meetings	\$7,482
AMSAT International Pty Ltd	Trade Connect Grant Program	Participation in Indonesian Trade Mission	\$2,242
ACT Centre for Professional Studies	Trade Connect Grant Program	International conference participation	\$2,861
Screen ACT	Trade Connect Grant Program	Film festival trade mission	\$19,416
XP Software Pty Ltd	Trade Connect Grant Program	International trade show participation	\$3,915
P J Dawson & Associates Pty Ltd	Trade Connect Grant Program	Participation in Indonesian Trade Mission	\$954
CIC Technology Pty Ltd	Trade Connect Grant Program	Market research and development	\$10,000
Lipotek Pty Ltd	Trade Connect Grant Program	Indonesian Trade Mission participation	\$1,647
Web Active Corporation Pty Ltd	Trade Connect Grant Program	International trade show participation	\$7,150
Idiot's Lantern Production	Trade Connect Grant Program	International trade show participation	\$5,765
Datapod Australia Pty Ltd	Trade Connect Grant Program	Participation in Indonesian Trade Mission	\$1,388
New Challenge International Consultancy Pty Ltd	Trade Connect Grant Program	International market development and meetings	\$3,491
Gamma Vaccines Pty Ltd	Trade Connect Grant Program	International market development and meetings	\$8,700
White Label Personal Clouds Pty Ltd	Trade Connect Grant Program	International trade show participation	\$9,339
iSimulate Pty Ltd	Trade Connect Grant Program	International trade show participation	\$15,000
Shaw Projects Pty Ltd	Trade Connect Grant Program	International trade show participation	\$6,164
Peace Mountain Productions Pty Ltd	Trade Connect Grant Program	Film Festival trade development	\$2,991
Nexus eWater Pty Ltd	Trade Connect Grant Program	International trade show participation	\$11,259
Octavo Pty Ltd	Trade Connect Grant Program	International market development and meetings	\$10,816
Canberra Business Council Limited	ACT Exporter's Network Grant	Delivery of ACT Exporter's Network	\$212,000

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Innovation, Trade and Investment			
Recipient	Project	Project Purpose	Amount
National ICT Australia Ltd (NICTA)	ACT Government's support for NICTA's Canberra Research Laboratory (CRL)	Provision of leading edge research and development in the ICT field	\$2,500,000
National ICT Australia Ltd	My Digital City Innovation Prize	Engagement of tertiary students and ACT citizens in the development of new digital government services (to stimulate innovation in m-government service access on smart-phone technology platforms)	\$100,000
Clarus Technologies Pty Ltd	InnovationConnect grant (Proof of Technology)	Prototype development of a synthetic movement device with applications in robotics and artificial skeletal muscle	\$25,936
Achieve Beyond	InnovationConnect grant (Accelerating Innovation)	Cheer Chick Charlie marketing strategy and IP advice	\$9,000
Ambe Engineering Pty Ltd	InnovationConnect grant (Proof of Technology)	The prototype development of ECON WALL an insulated concrete thermal mass wall system which achieves significant energy savings in buildings whilst improving occupant comfort levels	\$25,000
Australian Soil Management Pty Ltd	InnovationConnect grant (Proof of Technology)	Development, evaluation and validation of SoilSmart	\$12,992
Beta Therapeutics Pty Ltd	InnovationConnect grant (Proof of Technology)	Development of drugs based on a discovery made by researchers at the John Curtin School of Medical Research	\$22,672
Centre for Internet Safety	InnovationConnect grant (Proof of Technology)	Development and validation of a location based fraud detection tool	\$30,000
ChangeBud Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of ChangeBud – a habit shaping, stress management and resilience building application that enables organisations to better support their employees	\$25,000
EasySWMS Pty Ltd	InnovationConnect grant (Proof of Technology)	Development of an easy to use mobile computing application that enables front-line construction workers and staff to compile Safe Work Method Statements at the work face	\$40,000
Enabled Employment	InnovationConnect grant (Proof of Technology)	The development of a disability teleworking website	\$21,000
Feedback Loop Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of a dashboard that will help businesses measure the benefits of promoting trusted testimonials on their website and on social media	\$47,393
Fiduciary's Friend Pty Ltd	InnovationConnect grant (Accelerating Innovation)	Engagement of independent legal and intellectual property advice to assist in the development of an intellectual property strategy	\$2,995

Innovation, Trade and Investment			
Recipient	Project	Project Purpose	Amount
Geospatial Intelligence Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of a contingency support application prototype called Geoint – SafeNet that combines sophisticated technology to provide information for travelers about the incidents that are happening in their vicinity	\$50,000
Jani Segal	InnovationConnect grant (Proof of Technology)	Development of sDrive: an innovative motor controller technology for sensorless brushless direct current electric motors	\$5,851
MicroMe	InnovationConnect grant (Accelerating Innovation)	Development of the WiZo weather station, an easy to set-up and cost effective network weather station	\$4,457
Mighty Mount	InnovationConnect grant (Proof of Technology)	Development of Mighty Mount a custom designed product for use within the construction industry	\$8,547
MyHealthTest Pty Ltd	InnovationConnect grant (Proof of Technology)	A new online business which will offer pathology tests for individuals to test, monitor and track their health and wellness from the convenience of their home	\$49,257
Nexus eWater Pty Ltd	InnovationConnect grant (Proof of Technology)	Technology demonstration and performance testing for a water and energy conservation system	\$30,000
Preventative Approach Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of a self-monitoring software system to be integrated into exercise and stretching devices	\$25,000
Public Knowledge	InnovationConnect grant (Proof of Technology)	Development of an online clearinghouse for Federal Government budget and operational information	\$15,000
Qhopper Pty Ltd	InnovationConnect grant (Proof of Technology)	Development of an integrated process between consumer smartphones and physical points of service – with intelligent real-time virtual queuing to facilitate the ideal customer flow ensuring that physical queues don't form	\$25,000
Reasonwell Pty Ltd	InnovationConnect grant (Proof of Technology)	An innovative online platform for collaborative debate and deliberation	\$12,600
Reposit Power Pty Ltd	InnovationConnect grant (Proof of Technology)	The commercial scale deployment of a prototype enterprise hardware and software solution that manages distributed electricity storage to provide the essential grid services required to support increased renewable generation, cost savings and power system efficiency	\$50,000
Sembl	InnovationConnect grant (Proof of Technology)	Sembl is a game-based social learning platform for dialogic and network thinking where players connect disparate things via interesting resemblances	\$25,000
Stalkthis Pty Ltd	InnovationConnect grant (Accelerating innovation)	Retail product that combines the functions of a wish list, shopping basket, advertising platform and social media	\$3,000

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Innovation, Trade and Investment			
Recipient	Project	Project Purpose	Amount
Trade-Up Pty Ltd	InnovationConnect grant (Proof of Technology)	Development of a marketable proof-of-concept of the Trade-Up software system	\$10,000
Wild Blue Ocean	Innovation Connect grant (Proof of Technology)	The development of MarineAlert a smart device application that aims to improve and promote the conservation, sustainability and recreational use of, and accessibility to, Australia's Commonwealth, State and Territory-based Marine Parks	\$19,600
Cloud Central Pty Ltd	InnovationConnect grant (Proof of Technology)	Open-standard cloud storage service	\$15,910
Correct Communications Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of a unique cloud-based service focused on the unified communications needs of small to medium businesses	\$21,500
Targeted Genomics Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of high-speed, high-resolution and cost effective genomic testing technologies for the routine quality and safety assessment of drinking and recreational water	\$7,500
Euclidify Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of a prototype online 3D printing marketplace that connects consumers and designers of 3D printed items with independent printer owners	\$23,970
Paramodic Pty Ltd	InnovationConnect grant (Proof of Technology)	Development of a second-stage prototype for curating and augmenting a narrative of indigenous cultural sites, artifacts and intangible heritage using smart devices	\$13,371
Dilkara Essence of Australia	InnovationConnect grant (Proof of Technology)	The commercialisation of an indigenous professional salon hair range with specific botanical ingredients consisting of unique natural Aboriginal and Torres Strait Islander blends	\$15,000
Minirva Pty Ltd	InnovationConnect grant (Proof of Technology)	The prototype development of multiple document analyser software which assists users in extracting valuable information from vast electronic document archives	\$15,000
Canberra Innovation Centre	InnovationConnect grant (Proof of Technology)	Development of a software package to assist Commonwealth Government agencies manage Freedom of Information applications	\$2,361
MySmock Pty Ltd	InnovationConnect grant (Accelerating Innovation)	A peer to peer payment app that makes it easy to pay or get paid for rent, utilities, dinner, drinks, movies, birthdays or any other peer to peer payment scenario	\$10,000
Energy Lighting & Electrical	InnovationConnect grant (Proof of Technology)	The prototype development of the Tone Voltage and Current Generator, which assists in locating specific in-floor heating cables located in concrete floors	\$12,500

Innovation, Trade and Investment			
Recipient	Project	Project Purpose	Amount
Haystack HQ Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of a web-based visual analytics service for legal eDiscovery targeting regulatory agencies, tier-1 law firms and the Fortune 500 companies they serve	\$15,000
Candra Innovations	InnovationConnect grant (Proof of Technology)	Developing a system for improving dental health with self-screening targeted brushing and networking with professionals using miniature intra-oral camera for oral hygiene devices	\$7,500
SignOnSite Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of SignOnSite a workplace health and safety platform that improves the safety and compliance of companies by leveraging the smart phones of employees and contractors	\$25,000
Apositive Pty Ltd	InnovationConnect grant (Proof of Technology)	The development of Energy Mission a digital toolset for employers to engage employees in self-sustaining energy efficient behaviours.	\$25,000
EEP!	InnovationConnect grant (Proof of Technology)	Developing Quizling stage two – taking Quizling from a quiz creation tool to a social learning platform	\$17,500
Mobflic Pty Ltd	InnovationConnect grant (Proof of Technology)	Developing a Mobflic MVP smartphone application that allows users to create professionally finished film through guided point and shoot	\$25,000
Aerovort	InnovationConnect grant (Proof of Technology)	Development of the Micro Chinook Unmanned Ground and Air Vehicle	\$15,010
Gravity Consulting Services Pty Ltd	InnovationConnect grant (Proof of Technology)	Development of Strategy Sketchpad an iPad application that lets CEO's and senior executives to quickly and visually develop organisational strategies and roadmaps	\$15,000
CSIRO	National Science Week	ACT science communication activities	\$50,000
CSIRO	Grant Funding - SCOPE - Inspiring Australia	Inspiring Australia ACT Project Officer	\$40,000
Australian Information Industries Association	ACT CollabIT Funding for 2014	Delivery of the CollabIT Program	\$100,000
The Australian National University	Strategic Opportunities Fund Program	Workshop to Explore New Opportunities in Space Research, Commercialisation and Services	\$25,000
University of Canberra	Strategic Opportunities Fund Program	Mobile Digital Communication and Health Management: An mHealth Pilot Program at the ACT GP Super Clinic	\$100,000
National ICT Australia Ltd	Strategic Opportunities Fund Program	Canberra Software Innovation Centre	\$60,000
ANU Enterprise Pty Ltd	Strategic Opportunities Fund Program	Canberra Science and Innovation Precinct	\$60,000

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Innovation, Trade and Investment			
Recipient	Project	Project Purpose	Amount
University of Canberra	Strategic Opportunities Fund Program	Research Centre in Industrial Design Innovation in High Performance Composites Applications	\$40,000
ANU Connect Ventures Pty Ltd	Strategic Opportunities Fund Program	ACTiv8 business accelerator program for the ACT (The Griffin Accelerator)	\$70,000
Canberra Business Council Limited	Digital Enterprise Program	Delivery of Digital Enterprise services to local organisations	\$40,000
Canberra & District NAIDOC Aboriginal Corporation	Sponsorship of 2014 Canberra NAIDOC Awards	NAIDOC Week celebrations of the history, culture and achievements of Aboriginal and Torres Strait Islander peoples	\$2,273
Canberra International Riesling Challenge	Sponsorship of 2014 Canberra International Riesling Challenge	Support of the ACT and region wine industry	\$12,000
Lighthouse Business Innovation Centre Limited	Lighthouse Business Innovation Centre sponsorship agreement	Provision of commercialisation advice and consultancy services to ACT businesses	\$180,000
Canberra Business Council Limited	Sponsorship of 2013 Canberra Business Point Awards	Delivery of 2013 Canberra Business Point Awards	\$5,000
Acidlabs Pty Ltd	TEDxCanberra Partnership	Sponsorship of TEDxCanberra 2014 event	\$5,000
Canberra International Riesling Challenge	Sponsorship of 2013 Canberra International Riesling Challenge	Support of the ACT and region wine industry	\$12,000
The Australian National University	Sponsorship – 2013 InnovationACT Prize Monies	Support student generated ideas, innovation and entrepreneurship skill development using new digital technology platforms	\$10,000
Australia Indonesia Youth Association	Sponsorship of Australia Indonesia Youth Association Conference	Foster Indonesian trade relationships	\$10,000
Capital Angels	Sponsorship of the Capital Angels Event	The innovation sector networking event	\$3,636
Regional Development Australia ACT Inc	Contribution to SERREE to deliver Regional Renewable Energy Forum	SERREE Regional Renewable Energy Forum	\$1,000

VisitCanberra			
Recipient	Project	Project Purpose	Amount
National Portrait Gallery	Special Event Fund	Marketing and promotion of the Elvis @ 21 Exhibition	\$125,000
National Library of Australia	Special Event Fund	Marketing and promotion of the Mapping our World Exhibition	\$65,000
National Gallery of Australia	Special Event Fund	Marketing and promotion of the Turner from Tate Exhibition	\$250,000
National Gallery of Australia	Special Event Fund	Marketing and promotion of the Gold and The Incas Exhibition	\$500,000
Canberra Convention Bureau	General assistance funding	Support of business tourism through the Canberra Convention Bureau	\$1,515,000
National Capital Education Tourism Project	General assistance funding	Support of education tourism through the National Tourism Project- Joint Venture	\$300,000

Territory Venues and Events			
Recipient	Project	Project Purpose	Amount
Canberra Off Road Cyclists	Promotional Sponsorship	WEMBO 2013	\$30,000
Caroline Buchanan	Promotional Sponsorship	Promotion of Stromlo Forest Park	\$3,000
Damien Breach	Promotional Sponsorship	Promotion of Stromlo Forest Park	\$7,500

Further information may be obtained from:

Director, Communications
Ph: (02) 6207 9337

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B.4. Ecologically Sustainable Development

The ACT Government is committed to achieving carbon neutrality in its own operations by 2020, demonstrating leadership in reducing greenhouse gas emissions and supporting the achievement of the Territory's legislated greenhouse gas reduction targets.

In August 2012, the Government endorsed the *Carbon Neutral ACT Government Framework*. The purpose of the Framework is to enable and coordinate a whole-of-government approach to achieving carbon neutrality in a cost-effective manner by 2020. By implementing the Framework and reducing its carbon footprint, the ACT Government can build its resilience to rising energy prices and the impacts of climate change.

Achieving carbon neutrality is the collective responsibility of all ACT Government Directorates. All Directorates are required to have Resource Management Plans (RMP) in place to identify cost saving opportunities, help monitor energy and water use, monitor and manage waste production and reduce overall environmental impacts.

The Directorate's RMP examines energy, water and waste consumption and the greenhouse gas (GHG) emissions resulting from these areas. The RMP also identifies strategies and actions to be undertaken within the portfolio operations that aim to:

1. reduce energy consumption and in turn reduce GHG emissions;
2. reduce water use;
3. reduce waste and improve recycling streams;
4. reduce GHG emissions from transport and encourage alternative and active transport options;
5. increase the use of sustainable goods and services and sustainable procurement processes; and
6. ensure that portfolio events and promotions focus on sustainability.

The Directorate strives to embed sustainable development practices throughout the organisation. During the reporting period the Directorate had an active Sustainability Team (the Team). The Team progressed actions from the RMP, in consultation with staff and the executive to improve the Directorate's overall environmental performance.



ACTSmart Business Sustainability Awards June 2014

The Directorate is an active participant of the ACTSmart Office Recycling Program, with a number of its locations accredited under the program. Events ACT was presented with the award for the biggest recycler at a large event for Floriade 2013, at the ACTSmart Business Sustainability Recycling Awards held in June 2014.

Gungahlin Strategic Assessment

The Gungahlin Strategic Assessment was undertaken to address development that has been identified as having impact on matters of national environmental significance in relation to the requirements of the *Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act). The Gungahlin Strategic Assessment and Biodiversity Plan provides a commitment to protect EPBC Act species and ecological communities including box-gum woodland, natural temperate grasslands, golden sun moth, striped legless lizard and superb parrot. As part of the commitments, the ACT Government has set up a Plan Implementation Team to oversee and facilitate the approval of future areas of urban development. Activities related to the commitments of the Gungahlin Strategic Assessment and biodiversity plan will be undertaken where required.

Infrastructure and Capital Works

All capital works undertaken in Molonglo are carried out consistent with the commitments made by the Territory in the Molonglo Valley Plan for the Protection of Matters of National Environmental Significance (NES Plan). EDD is closely monitoring the impacts of its projects on areas of pink tailed worm lizard and yellow box red gum woodland to ensure that the total impact does not exceed areas allowed in the NES Plan. Construction Environmental Management Plans are prepared by construction contractors and approved by the ACT Environment Protection Authority prior to any work commencing within Molonglo 2. An annual report to the Commonwealth demonstrating adherence to the NES Plan within Molonglo is also submitted.

In addition, environmental controls are implemented on all projects to ensure impact on the surrounding environment is minimised and stormwater measures consistent with the

water sensitive urban design guidelines are implemented to minimise the impact of works on downstream receiving waters.

RESOURCE CONSUMPTION

The Government established an Enterprise Sustainability Platform (ESP), to provide a consistent approach to reporting sustainability data in future years. The ESP provides continuously updated, accurate and auditable water, energy (electricity and gas), and greenhouse gas (GHG) emissions data and utility billing cost information for its assets and agencies, a function which has not previously been available. The ESP was used to provide data for 2012-13 and 2013-14 in this Annual Report. Some data is therefore different to that published in the 2012-13 report, as more comprehensive reporting is now available. Data different to that reported in 2012-13 is marked with an asterisk.

The following table shows resource usage and sustainable development performance across the Directorate for the 2012-13 and 2013-14 years. Detailed explanatory notes are provided at the end of the table.

	Indicator as at 30 June	Unit	2012-13	2013-14	Percentage change
Line	Agency staff and area				
L1	Agency staff	FTE	208.2	217	4.2
L2	Workplace floor area	Square meters (m ²)	3,751	3,751	0
Stationary energy usage					
L3	Electricity use	Kilowatt hours	5,149,801*	4,856,869	-5.7
L4	Renewable electricity use	Kilowatt hours	1,056.98*	0	100
L5	Natural gas use	Megajoules	1,231,102*	1,180,751	-4.1
Transport fuel usage					
L6	Total number of vehicles	Vehicles	46*	41	-10.9
L7	Total kilometres travelled	Kilometres	573,393*	566,851	-1.1
L8	Fuel use – Petrol	Kilolitres	11.995*	11.695	-2.5
L9	Fuel use – Diesel	Kilolitres	59.877*	59.629	-0.4
L10	Fuel use – Liquid Petroleum Gas (LPG)	Kilolitres	0	0	0
L11	Fuel use – Compressed Natural Gas (CNG)	Kilolitres	0	0	0
Water usage					
L12	Water use	Kilolitres	1,408,544*	1,193,321	-15.3
Resource efficiency and waste					
L13	Reams of paper purchased	Reams	2,465	2,290	-7.1
L14	Recycled content of paper purchased	Percentage	40.41	50.08	23.9

Indicator as at 30 June		Unit	2012-13	2013-14	Percentage change
L15	Waste to landfill	Litres	427,090	381,900	-10.6
L16	Co-mingled material recycled	Litres	1,041,618	688,358	-33.9
L17	Paper and Cardboard recycled (incl. secure paper)	Litres	83,413	246,846	195.9
L18	Organic material recycled	Litres	23,455	7,405	-68.4
Greenhouse gas emissions					
L19	Emissions from stationary energy use	Tonnes CO ₂ -e	5,536.67*	5,181.35	-6.4
L20	Emissions from transport	Tonnes CO ₂ -e	197.074*	195.054	-1.0
L21	Total emissions	Tonnes CO ₂ -e	5,748.43	5,419.92	-5.7

SUPPORTING NOTES TO TABLE 2013-14

Agency staff and area – Line 1

Full Time Equivalent (FTE) figures were provided by Shared Services and included the Economic Development Directorate staff members based at Telstra House, 220 Northbourne Ave, the Canberra and Region Visitors Centre, the National Hockey Centre, GIO Stadium Canberra and TransACT House. These figures do not include LDA staff located at TransACT House (LDA data is provided in the LDA Annual Report).

Agency staff and area – Line 2

In 2013-14 the Directorate had tenancies at Telstra House (490 Northbourne Avenue), TransACT House (470 Northbourne Avenue), 220 Northbourne Avenue, the National Hockey Centre in Lyneham, the GIO Stadium Canberra, and includes non-office based facilities housing the Canberra and Region Visitors Centre.

The Net Lettable Area (NLA) of office space was apportioned based on floor space occupied by staff of the Directorate at 220 Northbourne Avenue, the GIO Stadium Canberra, Telstra House, TransACT House and the Canberra and Region Visitors Centre.

NLA data was not available from the Hockey Centre.

Stationary energy usage – Line 3

Stationary energy use includes tenant light and power use and does not include all consumption from central services (heating, cooling etc). Some central services data (including gas) was not available due to some buildings being leased.

Central services data has not been provided for any tenancies in 2013-14.

Electricity usage from sportsgrounds across the ACT and from GIO Stadium Canberra, Manuka Oval and Stromlo Forest Park has been included.

Stationary energy usage – Line 4

ACT Property Group purchased 7,530 MWh (Mega Watt hours) of GreenPower on behalf of the ACT Government, representing 5 per cent of the ACT Government's energy consumption for 2013-14, therefore accounting for the decrease in renewable energy used by the directorate in 2013-14.

Stationary energy usage – Line 5

Natural gas use has been provided for non-office based locations which includes all ACT Sportsgrounds, Manuka Oval, Stromlo Forest Park and GIO Stadium Canberra.

Central services data, including gas was not available due to some buildings being leased.

Transport – Lines 6 – 11

The original data reported in 2012-13 was calculated in error. The figures have been replaced with the correct calculations as documented in this report.

Sport and Recreation has three stand alone fuel cards which are used to fuel machines, e.g lawn mowers. Fuel consumption for these machines has been included. This is in addition to the fuel cards issued with each EDD leased vehicle. LPG data was not available.

Water usage – Line 12

2013-14 water consumption data for office locations was not available due to the sites being leased buildings.

Water usage from sportsgrounds across the ACT, Manuka Oval, Stromlo Forest Park and GIO Stadium Canberra has been included. The 15 per cent reduction in usage was due to seasonal changes.

Resource efficiency and waste Lines – 13-18

Waste is reported on the number of bins collected for a particular waste/recycling stream. The estimates are based on collections of full bins and therefore are likely to be overestimated as the bins are not always full at the time of collection.

Stromlo Forest Park does not allow for the capture of waste within the park – all waste generated by users at the park must be taken from the park.

Resource efficiency and waste – Line 15

General waste was reported from the locations below.

- Telstra House
- The Canberra and Region Visitors Centre
- 220 Northbourne Avenue (Annex)
- Manuka Oval
- GIO Stadium Canberra

Resource efficiency and waste – Line 16

The volume of comingled waste has been estimated based on information from invoices from all locations. The decrease in the total volume of comingled recycling was due to a more accurate waste audit being conducted by the ACT Government's ACTSmart program at Manuka Oval and GIO Stadium Canberra.

Resource efficiency and waste – Line 17

The volume of paper recycling has been estimated based on information from invoices from all locations. The increase in paper recycling is due to data being provided for Manuka Oval and GIO Stadium Canberra in this reporting period. This data was not available for the 2012-13 period.

Resource efficiency and waste – Line 18

Organic material is calculated by weight on collection and is only collected from the locations below:

- Telstra House
- TransACT House
- The Canberra and Region Visitors Centre
- GIO Stadium Canberra

The decrease in the amount of organic waste collected is due to GIO Stadium Canberra and Manuka Oval holding more catered events in 2012-13 as a result of Centenary of Canberra celebrations.

2012-13 ECOLOGICALLY SUSTAINABLE REPORTING

Agency staff and area – Line 1

Full Time Equivalent (FTE) figures were provided by Shared Services and included Economic Development Directorate staff members based at Telstra House, 220 Northbourne Ave, the Canberra and Region Visitors Centre, the National Hockey Centre, GIO Stadium Canberra and TransACT House. These figures did not include LDA staff located at TransACT House (LDA data is provided in the LDA Annual Report).

The Net Lettable Area (NLA) of office space was apportioned based on the head count of Directorate staff at 220 Northbourne Ave, Telstra House, TransACT House, the Canberra and Region Visitors Centre, the National Hockey Centre and the GIO Stadium Canberra.

NLA data was not available from the National Hockey Centre.

Agency staff and area – Line 2

In 2012-13 the Directorate had tenancies at Telstra House (490 Northbourne Avenue), TransACT House (470 Northbourne Avenue), 220 Northbourne Avenue (since early 2012), the National Hockey Centre in Lyneham, the GIO Stadium Canberra, and includes non-office based facilities housing the Canberra and Region Visitors Centre.

Stationary energy usage – Line 3

As noted above, energy data for 2012-13 has been sourced from the ESP. Figures at L3, L4 and L5 are different to those reported last year.

Consumption includes Tenant Light and Power use and does not include all consumption from central services (heating, cooling etc). Some central services data (including gas) was not available due to the building being leased.

Central services data has not been provided for any tenancies for 2012-13.

Natural gas use has been provided for non-office based locations which includes all ACT sportsgrounds, Manuka Oval, Stromlo Forest Park and GIO Stadium Canberra.

Electricity usage from sportsgrounds across the ACT and from GIO Stadium Canberra, Manuka Oval and Stromlo Forest Park has been included in the total consumption.

Stationary energy usage – Line 4

Due to the change in the ACT Government's electricity contract, renewable energy was only purchased for the following sites:

- TransACT House (only the EDD tenancy located on level 6)
- 220 Northbourne Avenue – Annexe
- Rudd Street – Car park (this accounts for the slight rise in the total column as it is a non-office based facility)

Stationary energy usage – Line 5

Natural gas use has been provided for all ACT sportsgrounds, Manuka Oval, Stromlo Forest Park and GIO Stadium Canberra.

Transport – Lines 6 – 11

Sport and Recreation has three stand alone fuel cards which are used to fuel machines, e.g. lawn mowers. Fuel consumption for these machines has been included. This is in addition to the fuel cards issued with each EDD leased vehicle.

LPG data was not available.

Water usage – Line 12

2012-13 water use data was provided for only the office locations below.

- Telstra House
- The Canberra and Region Visitors Centre

Water consumption data for 220 Northbourne Avenue and TransACT House was not available due to these sites being leased buildings.

Water usage from sportsgrounds across the ACT, Manuka Oval, Stromlo Forest Park and GIO Stadium Canberra has been included in the total consumption figures.

Resource Efficiency and Waste

Waste is reported on the number of bins collected for a particular waste/recycling stream. The estimates are based on collections of full bins and therefore are likely to be overestimated as the bins are not always full at the time of collection.

Resource efficiency and waste – Line 15

General waste was reported from the locations below.

- Telstra House
- The Canberra and Region Visitors Centre
- 220 Northbourne Avenue (Level 8)
- GIO Stadium Canberra
- Manuka Oval
- Stromlo Forest Park

Resource efficiency and waste – Line 16 and 17

The volume of comingled and paper recycling has been estimated based on information from invoices from all locations except for the Annexe at 220 Northbourne Avenue and sportsgrounds.

Resource efficiency and waste – Line 18

Organic material is calculated by weight on collection and is only collected from the locations below:

- Telstra House
- TransACT House
- The Canberra and Region Visitors Centre.

Further information may be obtained from:

Director, Corporate
Ph: (02) 6207 8207

