



**SECTION**

# C.1. Internal Accountability

## Senior Executive

### Director-General – David Dawes



Mr Dawes is responsible for leading the Directorate and implementing EDD's major government initiatives, and has overall responsibility for the efficient administration of the Directorate and its corporate and strategic directions. Mr Dawes also holds the role of the Coordinator-General, with responsibility for:

- coordinating government response to high value/ complexity investment/development inquiries and proposals from the private sector; and
- undertaking cross-government coordination of complex delivery activities as requested by the Minister or Strategic Board.

Mr Dawes is also the Chief Executive Officer of the Land Development Agency (LDA). Information regarding Mr Dawes' responsibilities in this regard can be found in the LDA's Annual Report, available at [www.lda.act.gov.au](http://www.lda.act.gov.au)

### Deputy Director-General, Land Development and Corporate – Dan Stewart



As head of the Land Development and Corporate Division, Mr Stewart is responsible for:

- addressing the land demand for the affordable and sustainable development of the ACT;
- providing direction in financial and project management;
- facilitating strategic projects, including overseeing the redevelopment of the transit corridor between Civic and Gungahlin;
- strategic policy advice and implementation of economic development strategies and projects;
- improving the use and management of government owned and leased property; and
- corporate support services such as governance, human resources and strategic finance.

Mr Stewart is also the Deputy Chief Executive Officer of the LDA. Information on the activities of the LDA can be found in the LDA's Annual Report, available at [www.lda.act.gov.au](http://www.lda.act.gov.au)

## Deputy Director-General, Business, Tourism, Events and Sport (BTES) – Gary Rake



The BTES Division supports the growth in the Territory's business, tourism, events and sport sectors. The Division is responsible for developing and implementing strategies that build, promote and develop each sector with an emphasis on business development, increased visitation, an engaging program of community events and supporting active living in the ACT. Mr Rake's responsibilities include:

- implementing the *Growth, Diversification and Jobs: a Business Development Strategy for the ACT* (including the provision of support to the ACT business community);
- implementing targeted programs that support commercial innovation and export performance of ACT business including greater in market activity delivered through digital Canberra and increased resourcing for the CBR Innovation Network;
- managing GIO Stadium Canberra, Manuka Oval and Stromlo Forest Park;
- creating and implementing a range of marketing and development programs and activities to promote tourism and major events in the ACT;
- developing and implementing partnerships to support the establishment of direct international flights into Canberra;
- consolidating Brand Canberra and continuing to promote the development of strategies to enhance its adoption as a readily recognisable and marketable brand for the ACT;
- ensuring that sport and recreation programs and facilities are professionally organised and promoted to increase community participation;
- managing government sporting facilities; and
- supporting local athletes to reach their potential through the ACT Academy of Sport (ACTAS).

## Remuneration Arrangements

In accordance with the *Remuneration Tribunal Act 1995*, the Remuneration Tribunal establishes and renews the remuneration of senior executive officer positions and part-time statutory authority positions.

## Significant EDD Committees

Name of Committee	Role of Committee	Membership
Senior Executive Committee	Provide advice on emerging priorities and on EDD's reporting responsibilities and activities, and to jointly manage the Directorate's staff.	Director-General and Deputy Directors-General  Director, Workforce and Governance and Director, Strategic Finance as relevant
Executive Committee	Ensure coordination between the various areas of EDD, including in relation to identifying forthcoming issues, managing EDD's staff, implementing Government policies, feedback from Strategic Board and Urban Development Committee and other matters.	Director-General and Deputy Directors-General  All Executive Directors and Directors  Other key staff or external personnel as relevant
Land Executive Committee	Support the Governing Board of the LDA, the CEO LDA/Director-General EDD, and EDD as a whole by providing advice on the development of land, the works required to develop and enhance land, and urban development projects of a strategic or complex nature; and to manage relationships with stakeholders in a timely, professional and ethical manner.	Director-General , Deputy Director-General, Executives and Project Directors in the Land Development and Corporate Division  Executive Director, Policy, Projects and Legislation  Director Sales, Marketing and Land Management  Senior Manager, Land Release  Senior Managers in Policy, Projects and Legislation
Senior Managers Forum	A forum for the exchange of ideas on matters affecting EDD, including serving as a conduit for the flow of information up, across and down the organisational structure.	Director-General and Deputy Directors-General  All Executive Directors, Directors and Section Heads
EDD Audit Committee	Oversight of the Directorate's governance, risk, compliance and internal control environments on behalf of the Director-General and provide assurance as to their effectiveness.	External chair  Senior executive membership from EDD and across the ACTPS
Consultative Committees	The Directorate Consultative Committee (DCC) and the Workplace Consultative Committees (WCCs) provide the platform for development of stronger co-operative relationships among management, staff and the unions bound by the Agreement.  DCC: the whole-of-Directorate consultative forum responsible for oversight of the operation of the Enterprise Agreement.  WCCs (one per Division): responsible for consultation on workplace specific issues.	DCC: Management and employee representatives from each Division, and Director, Workforce and Governance  WCC: Management and employee representatives from each branch, and Director, Workforce and Governance and/or Senior Manager HR  Both DCC and WCC: Union representatives

Name of Committee	Role of Committee	Membership
Work Health and Safety (WHS) Committee (one for each Division)	Facilitate cooperation between the Directorate and workers in relation to WHS and assist the Directorate to resolve WHS matters, and provide advice/communication to staff on other WHS related matters.	Work Safety Representatives (WSRs), union representatives, Shared Services Centre advisers, employee and management representatives, EDD Human Resources officer
Information Management, Information Communication Technology (IMICT) Committee	Responsible for setting and monitoring EDD's Strategic Direction for ICT business systems, budgets, medium to long term planning and policies.	Deputy Director-General, LDC (chair) Executives from each Division, Shared Services ICT officers, Director, Strategic Finance, Director, Workforce and Governance, Manager Governance

**Further information may be obtained from:**

Director, Corporate  
Ph: (02) 6207 8207

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## C.2. Risk Management and Internal Audit

### RISK MANAGEMENT

The Economic Development Directorate (EDD) identifies and manages risk at all levels of the Directorate, from project and event operational risk through to business unit and Directorate-level strategic risk. In accordance with the ACT Government Enterprise-Wide Risk Management Framework, EDD has a risk management framework and policy in place, which is prepared in accordance with the Standard *AS/NZS ISO 31000:2009 Risk management—Principles and guidelines*. Under the framework risk management is overseen by the EDD Senior Executive Committee and EDD Audit Committee, which ensures that EDD maintains an appropriate control and risk management environment. The EDD Directorate-level strategic risk register is regularly monitored, updated as relevant based on business unit and Executive input, and provided to the two committees for review.

In October 2013 the Australian Capital Territory Insurance Authority (ACTIA) delivered a presentation and workshop on risk management for EDD Executives. ACTIA is responsible, under the *Insurance Authority Act 2005* for assisting all ACT Government directorates with the implementation of risk management policies and procedures. In February 2014 ACTIA also delivered “Introduction to Whole of Government Risk Management” training to staff from across the Economic Development portfolio.

In the second half of 2013-14 a review of EDD risk registers (at both business unit level and Directorate level) was undertaken to identify new or changed risks, review the effectiveness of controls in place and ensure treatments are implemented as relevant. The review process included transitioning risk registers, where possible, to the whole-of-government ACTIA template. The EDD Directorate-level strategic Risk Register was approved in June 2014 following significant review.

As part of its risk management strategies EDD and the Land Development Agency reviewed and amalgamated their two key Business Continuity Plans (BCP), with the new BCP being approved in June 2014. The EDD and Land Development Agency BCP describes arrangements that both organisations will use to ensure the continuity of key services after a major, unexpected and disruptive incident.

### INTERNAL AUDIT

The Directorate’s Audit Committee oversees, on behalf of the Director-General, the Directorate’s governance, risk, compliance and internal control environments, and provides assurance as to their effectiveness. The Committee acts independently of management. The EDD Audit Committee Charter was reviewed and agreed (with only minor amendments) in March 2014. There were two changes to the membership of the Audit Committee during the financial year, which involved two EDD members.

Annual and forward audit programs are guided by governance and risk programs and are supported by an Audit Recommendations Implementation Register. The Directorate’s

three-year internal audit program was agreed by the Senior Executive Committee and by the Audit Committee in February 2014, with the program including a balance of compliance and performance audits across the three years. The internal audit program will be reviewed again early in the next financial year to capture any new or updated risks.

Four internal audits were completed during the reporting year, with a further internal audit underway but not yet complete at the end of the year. The internal audits completed and presented to the EDD Audit Committee during the 2013-14 reporting year were:

- Review of Attendance and Leave – July 2013
- Review of Petty Cash – September 2013
- Performance Audit of the ACT Government Direct Land Sales Process – March 2014
- Freedom of Information Act Compliance Review – May 2014 (joint audit with the LDA)

The EDD Audit Committee met on six occasions during 2013-14. The number of meetings attended by Committee members and observers is as follows:

Name of Member	Position	Duration	Meetings attended (of the total of 6 meetings)
John Thwaite	Independent Chair	Full year	6
Ian Hubbard	External member	Full year	5
Cathy Hudson	Member	Part year	3
Shane O'Leary	Member	Part year	2
Dan Stewart	Member	Part year	3
Gary Rake	Member	Part year	2
Anita Hargreaves	Observer (EDD)	Part year	3
Joanne Rosewarne	Observer (EDD)	Part year	3
Dermot Walsh	Observer (EDD)	Part year	6
Richard Hutch	Observer (EDD)	Part year	3
Brett Stanton	Observer (Audit Office)	Full year	1
David O'Toole	Observer (Audit Office)	Full year	4
Imogen Davis	Secretariat	Full year	6

Within the wider ACT Government audit context, to assist with the management and enhancement of internal audit activities across government the ACT Internal Audit Network (ACTIAN) has been established.

The role of the ACTIAN includes:

- promoting the sharing of information between internal audit units across the ACT Government to enable a more coordinated and considered approach to internal auditing;
- sharing examples of audit and risk management best practice and promoting an enhanced understanding of internal audit and risk management practices; and
- sharing lessons learnt from internal audits already undertaken.

The ACTIAN met twice during 2013-14, and it is planned that meetings will be held quarterly going forward.

**Further information may be obtained from:**

Director, Corporate

Ph: (02) 6207 8207



## C.3. Fraud Prevention

### FRAUD PREVENTION

The Economic Development Directorate's (EDD's) *Fraud and Corruption Prevention Plan 2012-2014* (the Plan) provides a framework to prevent incidents of fraud and corruption in the Directorate. It describes the Directorate's fraud control principles and strategies, responsibilities, reporting and case handling obligations. The Plan is prepared as required under the ACTPS Integrity Policy and is due for review in the second half of 2014, in conjunction with the EDD Fraud Risk Register. Additionally, the Director-General's Financial Instruction No 1.6 *Integrity and Reporting* details the primary responsibilities and accountabilities in relation to fraud, integrity, and related reporting.

EDD promotes ethical behaviour and the prevention of fraud and corruption through general awareness training for staff as a component of EDD's induction program. Topics covered in the induction program also include the ACTPS Code of Conduct, values and signature behaviours. The promotion of ethical behaviour is also delivered as a component of the Respect, Equity and Diversity training that all staff are required to complete.

Additionally, in 2013-14 two EDD staff attended the Annual National Public Sector Fraud and Corruption Congress. The conference provided some useful information and ideas to inform the review of the Plan and improve EDD's fraud awareness culture.

EDD's program of internal audit testing aims to ensure that established controls are operating effectively to prevent and detect fraud. Section C.2 provides details of audits completed during the reporting period.

EDD's intranet site provides easy access to information to assist staff within the Directorate in relation to fraud and integrity, and procedures for actioning Public Interest Disclosures. The Fraud and Corruption Prevention Plan is available, and also the policy dealing with the Purchase of Land from LDA Joint Venture and LDA Estates and associated Fast Facts. This policy outlines expectations for staff and members of their immediate family taking part in purchases of land from the Land Development Agency, to ensure there is no actual or perceived conflict of interest in the process.

### SENIOR EXECUTIVE RESPONSIBLE FOR BUSINESS INTEGRITY RISK

During 2013-14 the Director, Workforce and Governance was the Directorate's Senior Executive Responsible for Business Integrity Risk (SERBIR) and managed information pertaining to actual, alleged or suspected cases of fraud. The EDD Senior Executive Committee and Audit Committee receive regular reports from the SERBIR.

During the reporting period one incident of suspected fraudulent behaviour relating to misappropriation of assets was reported. An investigation was undertaken during the 2013-14 period, however it had not been completed prior to the end of the reporting year.

#### Further information may be obtained from:

Director, Corporate  
Ph: (02) 6207 8207

## C.4. Legislative Assembly Inquiries and Reports

The Directorate reviewed the following Committee reports during the reporting period. The Government responses and Directorate implementation is summarised below:

- Standing Committee on Climate Change, Environment and Water, Inquiry into Current and Potential Ecotourism in the ACT and Region
- Standing Committee on Public Accounts, Inquiry into Annual and Financial Reports 2011-2012
- Select Committee on Estimates 2013-2014, Appropriation Bill 2013-2014 and Appropriation (Office of the Legislative Assembly) Bill 2013-2014

At 30 June 2014, Government responses were yet to be finalised on the following reports:

- Standing Committee on Planning, Environment and Territory and Municipal Services, Report on Annual and Financial Reports 2012-2013
- Standing Committee on Public Accounts, Report on Annual and Financial Reports 2012-2013

At 30 June 2014, the Standing Committee on Public Accounts was considering the ACT Auditor-General's Report No 8 of 2013: Management of Funding for Community Services – report presented on 20 December 2013.

Committee	Report Title	Date Tabled
Standing Committee on Climate Change, Environment and Water	Inquiry into Current and Potential Ecotourism in the ACT and Region	24 August 2012

The Standing Committee on Climate Change, Environment and Water resolved to inquire into and report on the current and potential ecotourism of the ACT and region including the following matters:

- a. The extent to which organisations currently deliver ecotourism activities in the Region.
- b. The extent to which these organisations' ecotourism activities demonstrably contribute to, and detract from, conservation and restoration of ecosystems throughout the Region.
- c. The extent to which these activities contribute to the Region's economy.
- d. The industry self-regulation and government regulation, including, but not limited to, accreditation and licensing, which is most likely to incentivise ecotourism activities that assist in the protection and enhancement of the Region's ecosystems.
- e. The industry and government measures that are most likely to promote understanding of the biodiversity and other benefits of ecotourism organisations explicitly basing their processes and outcomes on principles of ecological sustainability.
- f. Any other relevant matter.

The Economic Development Directorate is responsible for the following recommendations agreed by the Government.

Recommendation	Government Response (Tabled 8 August 2013)	Directorate Implementation
<p><b>Recommendation 1</b></p> <p>The Committee recommends that ecotourism and nature park assets be given a higher profile within future tourism marketing campaigns for the ACT and surrounding region.</p>	<p><u>Agreed</u></p> <p>Australian Capital Tourism's promotion of nature park assets in tourism marketing activities over the past 12 months has included; inclusion of Tidbinbilla Nature Reserve and Tidbinbilla experiences in part one of the Human Brochure campaign; inclusion of the National Arboretum in part two of the Human Brochure campaign; development of a 12 month tourism partnership prospectus to maximise opportunities for Tidbinbilla Nature Reserve to leverage off Australian Capital Tourism destination marketing activities; inclusion of content and imagery relating to ACT and region nature based assets in the 2012 and 2013 Canberra and Region Visitor Guides; promotion of nature based assets through the Canberra and Region Visitors Centre, including brochure distribution, video display, promotion of tours, inclusion of Tidbinbilla Nature Reserve imagery in Visitor Centre displays and organising familiarisation tours for Visitor Centre staff to nature based products; inclusion of nature based experiences as part of the 2012 Winter Campaign; promotion of nature based products and events on the visitcanberra.com.au website; inclusion of nature based experiences in the Visiting Journalists Program; and inclusion of Tidbinbilla in Tourism Australia's National Landscapes promotion, 'Making Tracks'.</p> <p>In addition Australian Capital Tourism maintains representation on the Australian Alps National Landscape working group where opportunities to promote ACT nature based assets are communicated to relevant products and Government departments. This program enables relevant ACT nature based products to be promoted through Tourism Australia's international and domestic campaigns.</p> <p>Australian Capital Tourism is represented on the Tidbinbilla Nature Reserve Advisory Board. This enables tourism promotion opportunities to be communicated to Tidbinbilla Nature.</p>	<p>VisitCanberra (formerly Australian Capital Tourism) promotion of nature park assets in tourism marketing activities over the past 12 months has included:</p> <ul style="list-style-type: none"> <li>• inclusion of nature based experiences as part of the annual media plan including tactical bursts focusing specifically on outdoors and nature;</li> <li>• inclusion of content and imagery relating to ACT and region nature based assets in the 2014 Canberra and Region Visitor Guides;</li> <li>• promotion of nature based assets through the Canberra and Region Visitors Centre, including brochure distribution, video display, promotion of tours, inclusion of Tidbinbilla Nature Reserve imagery in Visitor Centre displays and organising familiarisation tours for Visitor Centre staff to nature based products;</li> <li>• inclusion of nature based experiences as part of the 2013 Winter Campaign;</li> <li>• promotion of nature based products and events on the visitcanberra.com.au website with an enhanced profile through the new visitcanberra.com.au website launched in March 2014; and</li> <li>• inclusion of nature based experiences in the Visiting Journalists Program.</li> </ul> <p>VisitCanberra is represented on the Tidbinbilla Nature Reserve Advisory Board. This enables tourism promotion opportunities to be communicated to Tidbinbilla Nature Reserve management. It also ensures senior tourism expertise is available to contribute to advancement of the ongoing potential for ecotourism, business planning and product development at Tidbinbilla Nature Reserve.</p>



Recommendation	Government Response (Tabled 8 August 2013)	Directorate Implementation
	<p>Reserve management. It also ensures senior tourism expertise is available to contribute to advancement of the ongoing potential for ecotourism, business planning and product development at Tidbinbilla Nature Reserve.</p> <p>Australian Capital Tourism will continue to work closely with the Territory and Municipal Services Directorate (TAMSD) to promote nature based assets through similar channels into 2013. This includes incorporation of new tourism assets into promotional activities including the National Arboretum Canberra and the Centenary Trail.</p> <p>In addition Australian Capital Tourism will work with Tidbinbilla Nature Reserve to assist it in becoming T-QUAL accredited to complement its ecotourism certification. This will enable Tidbinbilla Nature Reserve to leverage off considerable investment being made by Tourism Australia to promote T-QUAL accredited products, as well as benefit from preferential product listings on the visitcanberra.com.au and australia.com websites.</p> <p>Australian Capital Tourism will continue to work with ecotourism operators and product managers to assist with product development and capacity building. This includes promoting opportunities and providing assistance for ecotourism operators to apply for Federal tourism grant programs, including grants under the Tourism Industry Regional Development Fund (TIRF) and T-QUAL Grants.</p> <p>Australian Capital Tourism has actively participated in discussions with the Aboriginal and Torres Strait Islander Elected Body (ATSIEB) regarding options for advancing eco tourism opportunities and exploring the role of traditional owners showing their country to tourists. This will continue as part of the implementation of this recommendation.</p>	<p>VisitCanberra has participated in discussions with the Aboriginal and Torres Strait Islander Elected Body (ATSIEB) regarding options for advancing eco tourism opportunities and exploring the role of traditional owners showing their country to tourists.</p> <p>Indigenous experiences, particularly those available at Tidbinbilla are promoted through the VisitCanberra.com.au website and through the Canberra and Region Visitors Centre. They also feature in domestic marketing campaign activities throughout the year.</p> <p>VisitCanberra has incorporated indigenous experience available at Tidbinbilla nature reserve in the <i>101 Local Humans</i> campaign. The activity will feature as part of the VIP experience phase where the local Humans invite interstate relative to Canberra to participate in 'best of Canberra' experiences.</p> <p><i>Murumbung Yurung Murra</i> Cultural Tours – VisitCanberra has met with the <i>Murumbung Yurung Murra</i> Cultural Tours team (Indigenous tour product established as part of the Centenary program and operated by ACT Parks and Conservation Service) and discussed promotional opportunities. VisitCanberra has also offered ongoing product development advice including business and marketing planning, use of Booking systems, tourism industry commission structures, itinerary planning and developing industry partnerships. This will be an ongoing process in 2014.</p>

Recommendation	Government Response (Tabled 8 August 2013)	Directorate Implementation
<p><b>Recommendation 7</b></p> <p>The Committee recommends that the ACT Government promote and facilitate certification by Ecotourism Australia for ecotourism operators in the ACT.</p>	<p><u>Agreed</u></p> <p>Tidbinbilla Nature Reserve and Birrigai at Tidbinbilla are certified as Advanced Ecotourism operators by the Ecotourism Association of Australia. While there are over 600 accredited operators in Australia, no other operators in ACT have ecotourism accreditation.</p> <p>Being Ecotourism Accredited under Ecotourism Australia's accreditation scheme enables Tidbinbilla Nature Reserve and Birrigai at Tidbinbilla to gain T-QUAL accreditation. T-QUAL Accreditation is Australia's national tourism accreditation framework, identifiable by a national symbol of quality, the T-QUAL Tick.</p> <p>Australian Capital Tourism will continue to promote relevant accreditation programs and the value of accreditation to tourism businesses in the ACT.</p>	<p>Tidbinbilla Nature Reserve and Birrigai at Tidbinbilla are certified as Advanced Ecotourism operators by the Ecotourism Association of Australia. While there are over 600 accredited operators in Australia, no other operators in ACT have ecotourism accreditation.</p> <p>Being Ecotourism Accredited under Ecotourism Australia's accreditation scheme enables Tidbinbilla Nature Reserve and Birrigai at Tidbinbilla to gain T-QUAL accreditation. T-QUAL Accreditation is Australia's national tourism accreditation framework, identifiable by a national symbol of quality, the T-QUAL Tick.</p> <p>VisitCanberra continue to promote relevant accreditation programs and the value of accreditation to tourism businesses in the ACT.</p>

Committee	Report Title	Date Tabled
Standing Committee on Public Accounts	Inquiry into Annual and Financial Reports 2011-2012	6 June 2013

On 14 February 2013, the Legislative Assembly resolved that the Annual and Financial reports for the Economic Development Directorate be referred to the Standing Committee on Public Accounts.

The Directorate is responsible for the following recommendations from the Inquiry into Annual and Financial reports, which were agreed by the Government.

Recommendation	Government Response	Directorate Implementation
<p><b>Recommendation 12</b></p> <p>The Committee recommend that the Minister for Economic Development update the Legislative Assembly by the last sitting day in August 2013 on the outcome of the Economic Development Directorate's discussions with Indigenous representatives to assist with the promotion of tourism and ecotourism opportunities.</p>	<p><u>Agreed</u></p>	<p>Completed</p> <p>Statement made in conjunction with the Government response to the Inquiry into Current and Potential Ecotourism in the ACT and Region on 8 August 2013.</p>
<p><b>Recommendation 13</b></p> <p>The Committee recommends that the Economic Development Directorate, as part of the Directorate's initiatives supporting indigenous business in the ACT, should give consideration to formalising a linkage with Indigenous Business Australia.</p>	<p><u>Agreed</u></p> <p>The Directorate will meet regularly with Indigenous Business Australia (IBA) to maximise the value of IBA's programs and activities for ACT indigenous businesses.</p>	<p>The ACT Government has offered to facilitate suitable training courses for the Aboriginal Corporation for Sporting and Recreational Activities to address skill needs and competency gaps to improve strategic and operational planning processes.</p> <p>Indigenous Business Australia provides continued support for workshops for ACT businesses.</p> <p>The ACT Government has facilitated membership in Supply Nation. In January 2014, membership with Supply Nation was paid by the ACT Government following successful advocacy by the Economic Development Directorate.</p>

Committee	Report Title	Date Tabled
Standing Committee on Planning, Environment and Territory and Municipal Services	Report on Annual and Financial Reports 2012-13	10 April 2014

On 19 September 2013, the Assembly resolved that the annual reports for the portfolios of Sport and Recreation Services/Venues and Events Services/Capital Works and Infrastructure and the Land Development Agency be referred to the Standing Committee on Planning, Environment and Territory and Municipal Services. As at 30 June 2014, the Government response was yet to be finalised.

Committee	Report Title	Date Tabled
Standing Committee on Public Accounts	Report on Annual and Financial Reports 2012-13	20 March 2014

On 19 September 2013, the Assembly resolved that the Annual Report of the Economic Development Directorate including tourism policy and services be referred to the Standing Committee on Public Accounts. As at 30 June 2014, the Government response was yet to be finalised.

Committee	Report Title	Date Tabled
Select Committee on Estimates 2013-2014	Appropriation Bill 2013-2014 and Appropriation (Office of the Legislative Assembly) Bill 2013-2014	6 August 2013

On 28 February 2013, the Legislative Assembly for the ACT resolved that a Select Committee on Estimates 2013-2014 be appointed to examine the expenditure proposal contained in the *Appropriation Bill 2013-2014*, the *Appropriation (Office of the Legislative Assembly) Bill 2013-2014* and any revenue estimates proposed by the Government in the 2013-2014 Budget and prepare a report to the Parliament.

The Economic Development Directorate is responsible for the following recommendations from the Inquiry which have been agreed by the Government. The recommendations include those that fall under the responsibility of the Land Development Agency.

Recommendation	Government Response (Tabled 13 August 2013)	Directorate Implementation
<p><b>Recommendation 25</b></p> <p>The Committee recommends that the ACT Government review the proposed on and off arrangements from the Majura Parkway with a view to constructing an interchange at the northern end on Majura Park to allow for greater access to Majura Park and the airport.</p>	<p><u>Noted</u></p> <p>The Government has provided funding in the 2013-14 Budget for assessment and design of infrastructure requirements to facilitate a potential commercial development in the vicinity of the Majura parkway adjacent to the Canberra Airport commercial precinct.</p>	<p>The Directorate and LDA have progressed further studies on a new link road from the Majura Parkway (southbound) to Majura Road and future commercial development adjacent to this road and further north along the western side of Majura Road. A revised alignment to what was investigated in previous years by TAMS was determined and connects to Majura Road at the Spitfire Avenue roundabout (Majura Park access). This road will allow southbound access from the Majura Parkway to Majura Road and westbound access from Majura Road to the future commercial development area. No access to the Majura Parkway will be available from Majura Road or the future development area.</p>
<p><b>Recommendation 26</b></p> <p>The Committee recommends that the ACT Government work with the Commonwealth Government to deliver an interchange for the Majura Park complex.</p>	<p><u>Noted</u></p> <p>Refer to the response to recommendation 25 above.</p>	<p>The Commonwealth Government have no further funding for the Majura Parkway Project. The previous Kowen Interchange has been removed from further consideration and is partially replaced by the link road described above.</p>
<p><b>Recommendation 30</b></p> <p>The Committee recommends that the Land Development Agency update their website with accurate information about the timing of the development of new suburbs.</p>	<p><u>Agreed</u></p> <p>Sites identified in the Government's Indicative Land Release Programs are sometimes subject to a number of risks, for example Commonwealth environmental approvals. As these risks impact the delivery of projects the LDA makes necessary adjustments to ensure impacts to broader land supply and sales revenue are mitigated.</p> <p>The LDA is currently updating its website including repositioning of information that will help clarify the stages of development for future suburbs.</p>	<p>The LDA has brought management of its website in-house to facilitate timely updating of data and updated the website to include links to Community Engagement activities to provide the latest information on planning and release timings.</p>



Recommendation	Government Response (Tabled 13 August 2013)	Directorate Implementation
<p><b>Recommendation 32</b></p> <p>The Committee recommends that the Land Development Agency advise the Community Services Directorate on the capability of the market to develop property, such as redevelopment of the Allawah, Bega and Currong (ABC) flats site.</p>	<p><u>Agreed</u></p>	<p>Advice provided.</p>
<p><b>Recommendation 140</b></p> <p>The Committee recommends that the ACT Government reach a decision on the location for the new RSPCA facility and detail funding arrangements to construct and operate the facility.</p>	<p><u>Agreed</u></p>	<p>The RSPCA ACT has recently appointed a new Chief Executive Officer who is reviewing the RSPCA's operations.</p> <p>A decision on the potential relocation of the RSPCA facility is being considered in this context and any decision is not expected until early 2015.</p>

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Committee	Report Title	Date Tabled
Standing Committee on Public Accounts	Report No 5 – Inquiry into Appropriation Bill 2013-14 (No 2) and Appropriation (Office of the Legislative Assembly) Bill 2013-14 (No 2)	May 2014

At its meeting on Thursday 20 March 2014, the Legislative Assembly referred *Appropriation Bill (Office of the Legislative Assembly) 2013-2014 (No.2)* to the Committee for inquiry and report.

The Economic Development Directorate is responsible for the following recommendations from the Inquiry which have been agreed by the Government. The recommendations include those that fall under the responsibility of the Land Development Agency.

Recommendation	Government Response (Tabled 13 May 2014)	Directorate Implementation
<p><b>Recommendation 15</b></p> <p>The Committee recommends that the ACT Government ensure that delays to planned infrastructure works, which are within the control of the ACT Government, do not detrimentally affect release targets across the land release programs - residential, commercial, industrial and non-urban land.</p>	<p><u>Agreed</u></p> <p>The Government will continue to deliver infrastructure to support the timely release of land and will continue to take a prudent approach to the mitigation of risk factors within its control.</p>	<p>The Land Release Program includes a number of Greenfield development fronts and infill estates where land releases can be accelerated to offset any delay in capital works in another front. The Program also includes a release targets which are in excess of demand to allow Government to establish an inventory of land which can be brought to the market to offset and delays.</p>

**Further information may be obtained from:**

Director, Office of the Director-General  
Ph: (02) 6205 2697

## C.5. Auditor-General and Ombudsman Reports

The Directorate has not had any scrutiny reports developed or tabled by the ACT Ombudsman during the reporting year.

There are three relevant Auditor-General reports detailed below:

- Monitoring and Minimising harm caused by Problem Gambling in the ACT;
- Management of Funding for Community Services; and
- Capital Works Reporting.

Office	Report Title	Date Tabled
ACT Auditor-General	Report 1/2012: Monitoring and Minimising harm caused by Problem Gambling in the ACT	1 May 2012

Recommendation	Response	Implementation status/outcome
<p><b>Recommendation 4</b>  <i>ACT Government opportunities to integrate activities</i></p> <p>The ACT Gambling and Racing Commission and ACT Government agencies (such as the Health, Community Services, Education and Training and Economic Development Directorates) should identify opportunities for integrating their activities to minimise harm caused by problem gambling.</p>	<p>As the portfolio agency for the ACT Gambling and Racing Commission, the Economic Development Directorate is encouraging the Commission's efforts in sharing information and collaborating with relevant agencies across Government in developing and implementing strategies to address problem gambling.</p> <p>The Directorate would be supportive, therefore, of any initiatives that would enhance the level of cooperation</p>	<p>As at November 2013, the Commission advised that this recommendation has now been completed.</p> <p>The Commission will continue the sharing of knowledge that has already occurred, including in education and community services, and undertake further coordination of stakeholder activity.</p>

Office	Report Title	Date Tabled
ACT Auditor-General	<p>Report 8/2013: Management of Funding for Community Services</p> <p>Four recommendations from this report related specifically to the Directorate.</p>	20 December 2013

Recommendation	Response	Implementation status/outcome
<p><b>Recommendation 1</b></p> <p>The Economic Development Directorate should explicitly consider and manage the conflict of interest arising from the Director-General's role as the key decision maker over Tourism and his membership of the Canberra Convention Bureau's board of management.</p>	<p>As at 30 June 2014 the Standing Committee on Public Accounts was considering the Report, and a Government response/submission had not been finalised.</p>	
<p><b>Recommendation 5</b></p> <p>The Economic Development Directorate should develop a Service Delivery Framework for the Australian Capital Tourism's General Assistance Funding program to identify: (a) relevant policies and plans; (b) key policy objectives; (c) communication protocols with key stakeholders; (d) outcomes for the program; (e) the funding model and procurement processes; and, (f) each individual service within the program (service design) and the service delivery model.</p>	<p>As at 30 June 2014 the Standing Committee on Public Accounts was considering the Report, and a Government response/submission had not been finalised.</p>	
<p><b>Recommendation 8</b></p> <p>The Economic Development Directorate should include guidance on managing probity matters in its grant management processes.</p>	<p>As at 30 June 2014 the Standing Committee on Public Accounts was considering the Report, and a Government response/submission had not been finalised.</p>	
<p><b>Recommendation 9</b></p> <p>The Economic Development Directorate should comply with mandatory requirements under Section 10 of the <i>Government Procurement Regulation 2007</i> by the Director-General formally approving all exemption from quotation and tender requirements for Service Funding Agreements under the Australian Capital Tourism's General Assistance Funding program.</p>	<p>As at 30 June 2014 the Standing Committee on Public Accounts was considering the Report, and a Government response/submission had not been finalised.</p>	

Office	Report Title	Date Tabled
<p>ACT Auditor-General</p>	<p>Report No. 5/2014: Capital Works Reporting</p>	<p>This report has been released by the Audit Office, but has not yet been tabled in the Legislative Assembly.</p>

**Further information may be obtained from:**

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